



Intermediary Grantmakers in Massachusetts

Location	Intermediary Name Nonprofit Subgrantees	Description
Boston, MA	GreenLight Fund <ul style="list-style-type: none"> • <i>uAspire in Boston, MA</i> • <i>College Advising Corps in Chapel Hill, NC</i> • <i>Single Stop (GLF) in New York, NY</i> • <i>Year Up (GLF) in New York, NY</i> • <i>Blueprint Schools Network in Newton, MA</i> • <i>Genesys Works in San Francisco, CA</i> 	The GreenLight Fund's (GreenLight) Social Innovation Fund (SIF) Initiative aims to address the achievement and opportunity gap for low-income children and youth in Boston, Philadelphia, and the San Francisco Bay Area.
Cambridge, MA	Harvard Kennedy School Social Impact Bond Lab <ul style="list-style-type: none"> • <i>New York State Department of Health in Albany, NY</i> • <i>Baltimore, MD in Baltimore, MD</i> • <i>State of Nevada, Clark County, and City of Las Vegas in Carson City, NV</i> • <i>Commonwealth of Pennsylvania in Harrisburg, PA</i> • <i>Arkansas Community Correction in Little Rock, AR</i> • <i>Louisville, KY in Louisville, KY</i> • <i>Washington State Health Care Authority in Olympia, WA</i> • <i>State of California in Sacramento, CA</i> • <i>Office of the Mayor, San Francisco in San Francisco, CA</i> • <i>State of New Mexico, Human Services Department in Santa Fe, NM</i> • <i>DC Water in Washington, DC</i> 	The Institute for Child Success (ICS) provides TA to help jurisdictions use Pay for Success (PFS) financing to improve outcomes for children and families. ICS uses an innovative coaching model, where jurisdictions commit specified staff to the project and are guided through the process of assessing the feasibility of PFS for funding early childhood outcomes.
Boston, MA	Jobs for the Future Inc NFWS <ul style="list-style-type: none"> • <i>Baltimore Workforce Funders Collaborative / Association of Baltimore Area Grantmakers in Baltimore, MD</i> • <i>Central Six Development Council / Community Foundation of Greater Birmingham in Birmingham, AL</i> • <i>SkillWorks / The Boston Foundation in Boston, MA</i> • <i>Chicagoland Workforce Funder Alliance / Chicago Community Foundation in Chicago, IL</i> • <i>Partners for a Competitive Workforce / United Way of Greater Cincinnati in Cincinnati, OH</i> • <i>Dan River Region Collaborative / Community Foundation of the Dan River Region in Danville, VA</i> 	The National Fund for Workforce Solutions (NFWS) is expanding its innovative approaches to job training and career support in various communities. The selected subgrantees represent the implementation of the NFWS's and its partner, Jobs for the Future, Social Innovation Fund grant award. The approach of the National Fund is distinguished by a strong focus on two customers: the employee and the employer. While aspects of program implementation vary from community to community, all local sites forge close working relationships with employers, which ensures that NFWS supports training and career programs that prepare jobseekers and workers for the jobs that exist in each community.



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Boston, MA	<ul style="list-style-type: none"> • <i>Central Iowa Works / United Way of Central Iowa in Des Moines, IA</i> • <i>Triad Workforce Solutions Collaborative / Community Foundation of Greater Greensboro in Greensboro, NC</i> • <i>Greenville Region Workforce Collaborative / United Way of Greenville County in Greenville, SC</i> • <i>Workforce Solutions Collaborative of Metro Hartford / United Way of Central and Northeastern Connecticut in Hartford, CT</i> • <i>Mississippi Delta Workforce Funding Collaborative / Foundation for the Mid South in Jackson, MS</i> • <i>WIRED65 Regional Workforce Partners / KentuckianaWorks Foundation in Louisville, KY</i> • <i>Southwest Alabama Workforce Development Council / Southwest Alabama Workforce Development Council in Mobile, AL</i> • <i>New Orleans Works / Greater New Orleans Foundation in New Orleans, LA</i> • <i>New York City Workforce Innovation Fund / Workforce Development Corporation in New York, NY</i> • <i>Greater Newark Workforce Funders Collaborative / Newark Alliance in Newark, NJ</i> • <i>Job Opportunity Investment Network / United Way of Southeastern Pennsylvania in Philadelphia, PA</i> • <i>Central PA Works Funders Collaborative / Pennsylvania Workforce Development Association in Pittsburgh, PA</i> • <i>Pittsburgh Works / Three Rivers Workforce Investment Board in Pittsburgh, PA</i> • <i>SkillUp Washington / Workforce Development Council Snohomish County in Seattle, WA</i> • <i>Work Train / United Way of Central New York in Syracuse, NY</i> • <i>Preparation for Advanced Career Employment System / Workforce Alliance of South Central Kansas in Wichita, KS</i> • <i>Workforce Central / In courage Community Foundation in Wisconsin Rapids, WI</i> <p>Jobs for the Future/OYIF</p>	<p>Through a \$6 million investment, Jobs for the Future and its partner, the Aspen Forum for Community Solutions, seeks to improve education and career outcomes for youth disconnected from school or work, also known as Opportunity Youth, in 12 communities across the country. The expectation is that participating youth will earn a diploma or its equivalent and enter postsecondary education at twice the rate of peers who do not receive these services.</p> <ul style="list-style-type: none"> • <i>Boston Private Industry Council in Boston, MA</i> • <i>Capital Workforce Partners in Hartford, CT</i> • <i>The Administrators of the Tulane Educational Fund in New Orleans, LA</i> • <i>Philadelphia Youth Network in Philadelphia, PA</i> • <i>Planned Parenthood Mar Monte in San Jose, CA</i> • <i>Bay Area Community Resources in San Rafael, CA</i> • <i>United Way of King County in Seattle, WA</i>



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Boston, MA	<i>Nonprofit Subgrantees</i>	<p>New Profit, Inc. and its collaborative partners have implemented the Pathways Fund, a vehicle to select and invest in a portfolio of our nation's most promising social innovations focused on transitioning low-income youth from high school to post-secondary education and productive employment. These organizations will deepen their impact in existing locations and collectively replicate to several new cities over the five year course of the SIF grant. New Profit Inc. is supporting six subgrantees to scale and evaluate their programs nation-wide through their SIF-invested Pathways Fund. Focused on youth ages 12 to 24, the goal of the Pathways Fund is to: increase high school graduation and GED attainment, increase college enrollment, increase college credit accumulation rates, and achieve living wage employment.</p>
Boston, MA	New Profit Inc	
Boston, MA	The Boston Foundation	<p>A grant of \$2.7 million for one year will allow the Boston Foundation to implement Boston Coaching for Completion, an effort designed to raise post-secondary completion rates, especially for the most vulnerable youth populations in the Boston area.</p>
Boston, MA	Third Sector Capital Partners	<p>Third Sector Capital Partners is leveraging SIF funding to assess the feasibility of implementing Pay for Success (PFS) projects at the local and state level, including exploration of multi-government-level (local, state, federal) contracting and financing for outcomes-driven services.</p>
Boston, MA	<ul style="list-style-type: none"> • <i>Year Up in Boston, MA</i> • <i>National College Advising Corps in Carrboro, NC</i> • <i>iMentor in New York, NY</i> • <i>Single Stop USA in New York, NY</i> • <i>YouthBuild USA in Somerville, MA</i> • <i>College Summit in Washington, DC</i> 	
Boston, MA	<ul style="list-style-type: none"> • <i>West End House in Allston, MA</i> • <i>Boston Private Industry Council in Boston, MA</i> • <i>Match Beyond in Boston, MA</i> • <i>Steppingstone in Boston, MA</i> • <i>College Bound in Dorchester, MA</i> • <i>Freedom House in Dorchester, MA</i> • <i>Bottom Line in Jamaica Plain, MA</i> • <i>Hyde Square Task Force in Jamaica Plain, MA</i> • <i>Sociedad Latina in Roxbury, MA</i> 	
Boston, MA	<ul style="list-style-type: none"> • <i>Austin/Travis County, Texas Health and Human Services Commission in Austin, TX</i> • <i>Year Up in Boston, MA</i> • <i>Nevada, in partnership with Clark County and City of Las Vegas in Carson City, NV</i> • <i>Children and Families Commission of Orange County, CA in Irvine, CA</i> • <i>Washington State Department of Early Learning and Thrive Washington in Olympia, WA</i> • <i>Friends of the Children, OR in Portland, OR</i> • <i>Oregon Health and Science University, Center for Evidence-based Policy in Portland, OR</i> • <i>Virginia Pay for Success Council (Virginia PFS) and Virginia Department of Health in Richmond, VA</i> • <i>Marion County & Multnomah County, OR in Salem, OR</i> 	



Nonprofit Subgrantees in Massachusetts

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Boston, MA	AIDS Action Committee of Massachusetts AIDS United	The primary goal of LEAP 2.0 is to improve the health of PLWH by providing comprehensive bio-psycho-social support from crisis to stability and self-sufficiency. A collaborative effort between AIDS Action Committee of MA (AAC) and Partners in Health's Prevention and Access to Care and Treatment (PACT) program, LEAP 2.0 (Linking, Educating, and Advocating with Peers) aims to increase the number of PLWH who are linked to and retained in high quality HIV medical care and supportive services. The LEAP 2.0 Integrated Advocacy Team minimally consists of a Client Advocate, a Peer Leader, and a non-traditional Mental Health Specialist. Others may join the team depending on individual client needs. LEAP 2.0 priority areas are linkage to and retention of PLWH in HIV medical care; enhanced and expanded access and retention in supportive services (including non-traditional mental health services and self-management support groups); improved self-sufficiency of PLWH who are not engaged in care through participation in benefits, treatment adherence, and workforce readiness workshops; expanded continuum of care for PLWHA to better support long-term self-sufficiency
Springfield, MA	Baystate Health (Integrated Delivery System) Green & Healthy Homes Initiative	For more than 130 years, Baystate Health, a not-for-profit health care provider, has been a keystone of the western Massachusetts community. It has a breadth of assets: strong and extensive physician relationships through Baycare Health Partners (BHP), a physician hospital organization and accountable care organization that represents more than 1,400 physicians; Health New England, a managed care organization and subsidiary of Baystate; Pioneer Valley Accountable Care a subsidiary of BHP; and four independently-led Neighborhood Community Health Centers (one of which is a pediatric practice) totaling 144,000 visits per year.
Springfield, MA	Partners for a Healthier Community, Inc. in partnership with Revitalize CDC, Springfield Partners for Community Action, and HAP Housing Green & Healthy Homes Initiative	PVAC is a multi-sector community coalition formed to address the high rate of asthma in Springfield and the surrounding region. PVAC implements strategies to reduce environmental triggers at home, in school and in the community, as well as improve medical management of asthma. PVAC's Pay for Success partners include Revitalize CDC, Springfield Partners for Community Action and HAP Housing. PVAC is convened by Partners for a Healthier Community.
Boston, MA	uAspire GreenLight Fund	uAspire aims to provide 11,500 low-income students and families in the Bay Area over the five year engagement with a full understanding of the financial aid available to them. In partnership with schools, community-based organizations and higher education institutions, uAspire aims to empower low-income students and their families to overcome the financial barriers to higher education, enrollment, persistence and completion by providing group and one-on-one college affordability advising sessions. uAspire's unique innovation is its focus on college affordability, collaboration and ability to adapt content and delivery to serve students effectively. Key outcomes for program impact on students include college affordability awareness and knowledge, engagement with the financial aid process, and postsecondary behavior, including college persistence and completion. Through GreenLight's SIF Initiative, uAspire will evaluate the impact of its continuum of services on students' knowledge, beliefs, and behaviors concerning college affordability.



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Newton, MA	Blueprint Schools Network GreenLight Fund	With its subgrant to Blueprint Schools Network (Blueprint), GreenLight's SIF Initiative is supporting Blueprint's work with the Boston Public Schools (BPS) to implement its research-based, innovative turnaround model in schools designated as underperforming. Through this work, Blueprint will reach over 1,000 students annually over five years in Boston. Blueprint partners with school districts to improve outcomes for students in their lowest-performing schools, through a "deep change" turnaround process. Blueprint focuses on five research-based strategies identified as the biggest drivers of student achievement in highly-effective, gap-narrowing public charter schools: (1) excellence in leadership and instruction; (2) daily tutoring in critical growth years; (3) increased instructional time; (4) a culture of high expectations; and (5) use of data from frequent assessments to improve instruction.
Boston, MA	SkillWorks / The Boston Foundation Jobs for the Future Inc NFWs	SkillWorks focuses on "system change" initiatives in health care, financial services, hospitality and green collar jobs, including creating pathways for post-secondary credentials, advocating for greater investment in workforce training, and sustaining partnerships between business and community groups to deliver relevant, accessible training.
Boston, MA	Boston Private Industry Council Jobs for the Future/OYIF	The Boston Opportunity Youth Collaborative (OYC), convened by the Boston Opportunity Agenda and the Boston Private Industry Council, is addressing a gap in services for older opportunity youth in Boston who have a high school credential, but have not taken the next steps to college or career. The OYC has launched a Connection Center where these young people can get started on their education and career pathways. Through Opportunity Works, Boston is implementing a postsecondary and career bridging strategy that offers these youth, 40 percent of whom are boys and men of color, supported transitions from the Connection Center into postsecondary education and training. Navigation coaches transition these young adults to and through postsecondary education and training, and ultimately, to the start of a career. This effort aligns with and builds upon a citywide campaign to help all Boston youth transition successfully to postsecondary education—allowing this campaign to reach a far more challenged population. The Boston collective impact collaborative has selected four high-performing partner programs to provide the postsecondary and career bridging, along with navigation supports; it also has MOUs with nine other programs that have agreed to both refer to and accept referrals from the Connection Center. Boston has multiple strategies to achieve scale, including launching a collectively shared data tracking strategy, systemic changes to increase student support and connections at the community colleges, and expanding the number of programs that are using the Back on Track model.
Boston, MA	Year Up New Profit Inc	Year Up is an intensive, one year training program that provides education, experience, support, and guidance to improve job-readiness and higher education credentials, increasing economic opportunity for young adults.
Somerville, MA	YouthBuild USA New Profit Inc	YouthBuild is partnering with colleges to support at-risk youth, helping them apply, enroll, and complete two and four year degrees.



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Boston, MA	Jewish Vocational Services, in partnership with Social Finance US Nonprofit Finance Fund	Massachusetts Adult Basic Education Initiative, a project of Jewish Vocational Service in partnership with Social Finance, is designed to serve nearly 2,500 adult learners from Greater Boston, where large concentrations of immigrants and long waitlists for English language instruction are significant barriers to employment. The program will combine vocational training, contextualized English for Speakers of Other Languages instruction and job search assistance. Potential measurable outcomes include increased earnings, improved employment, and post-secondary enrollment.
Boston, MA	Third Sector Capital Partners, in partnership with Conscience Community Network Nonprofit Finance Fund	Illinois Dually-Involved Youth Project is a project of subgrantee Third Sector Capital Partners, Inc. working in partnership with the Conscience Community Network, LLC (CCN), a collaborative network of six experienced nonprofits. The project will deliver comprehensive services throughout Illinois to adolescent youth involved in both the criminal justice and child welfare systems. Enabled by new levels of coordination with government agencies, CCN will provide intensive wraparound services and timely access to evidence-based practices demonstrated to safely serve youth in families and communities in lieu of institutional care, prevent repeat delinquent behavior, and support successful transitions to adulthood.
Allston, MA	West End House The Boston Foundation	WEH will coach 60 new students per year, at Mass Bay Community College and other colleges. Anticipated Outcomes include: 85% year-to-year college persistence rate; 75% of students with a GPA of 2.0 or higher; 75% of students on track (credit accumulation) to graduate from college within 6 years.
Boston, MA	Boston Private Industry Council The Boston Foundation	The PIC proposes to serve 185 new students in year one at Bunker Hill Community College, Roxbury Community College, and Benjamin Franklin Institute of Technology, including 20 student transfers to UMass Boston. They will also continue to support 70 members of the BPS Class of 2014 students. In years two and three, PIC will grow to serve over 200 new students annually.
Boston, MA	Match Beyond The Boston Foundation	Match Beyond will work with 100 students per year for three years with BosC4C support; in five years, they anticipate working with 550 students annually. Outcomes include: 80% of Match Beyond students complete their targeted CFA-SNHU degree; 95% persistence (reenrollment) rates from year one to two for Cohort 1 (Class of 2015).
Boston, MA	Steppingstone The Boston Foundation	Steppingstone proposes to serve an annual caseload of 80 students graduating from Boston public high schools, delivering a deepened coaching model based on Success Boston's transition coaching. The three BosC4C coaching cohorts will inform Steppingstone's future and expanded pipeline of middle school students now progressing through College Success Academy.
Dorchester, MA	College Bound The Boston Foundation	College Bound will serve 310 students across three cohorts (60 in year one, 105 in year two, and 145 in year three). Anticipated Outcomes include: 75% of students test out of remedial courses; 55% year-to-year retention rate.
Dorchester, MA	Freedom House The Boston Foundation	Freedom House currently serves over 1,000 Boston area students across their programs. FH proposes to serve a total of 225 students over 3 years through BosC4C – three new cohorts of 65 students per year at UMass Boston and Bunker Hill Community College, and 30 continuing students from the Class of 2014. This represents growth in the size of their annual cohort based on their coaching through Success Boston to-date.



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Jamaica Plain, MA	Bottom Line The Boston Foundation	Through BosC4C, Bottom Line proposes to serve 321 BPS and Boston-area charter school graduates from the class of 2015 attending 20 four-year regional target colleges and community/two-year colleges (a portion of the 529 Boston students they will serve in total), and to continue to support 171 members of the Success Boston cohort from the Class of 2014. In 2016 and 2017, Bottom Line proposes to add cohorts of 370 Boston public high school graduates, including 100 community colleges students.
Jamaica Plain, MA	Hyde Square Task Force The Boston Foundation	HSTF proposes to serve a total of 225 students at UMass Boston and Bunker Hill Community College over three cohorts, including 75 new students per cohort in 2015, 2016, and 2017, representing growth from their previous annual cohort size. HSTF will support 52 continuing students from the Class of 2014.
Roxbury, MA	Sociedad Latina The Boston Foundation	SL currently provides transition coaching to 20-25 Boston Public Schools' alumni. SL proposes to expand to serve 50 students per year beginning with the class of 2015, with one-on-one coaching for seniors and outreach to parents/caregivers; ongoing one-on-one transition coaching through the first two years of college; job readiness training & career exploration; social/emotional skill development; and referrals to on-campus supports.
Boston, MA	Year Up Third Sector Capital Partners	Third Sector will work with Year Up to explore the PFS feasibility of their Professional Training Corps model for workforce development which closes the opportunity gap and improves employment outcomes for young adults, aged 18 to 24.
Dorchester, MA	The B.E.L.L. Foundation, Inc. (Building Educated Leaders for Life) United Way of Greenville County	BELL is a nationally recognized evidenced-based organization delivering high-quality afterschool and summer programs to students in under resourced communities. BELL began in 1992 in Boston and now serves students in seven states. BELL will provide a free evidenced based summer program to approximately 220 academically struggling students entering 6th grade. The program will operate 6.5 hours a day, four days a week, for six weeks during the summer, operating June 15-July 24 in summer 2015.