

GETTING RESULTS, TRANSFORMING LIVES

The Social Innovation Fund ★ 2010-2012 Investment Report



“The Social Innovation Fund is proving to be a multiplier for social change in Greater Detroit. The program design, including the three-way match, intense evaluation, and model for scale, ensures that communities will deliver local solutions to the complex social problems in a way that creates much more impact than the resources given.”

**Cindy Eggleton,
Senior Director for Educational Performance
United Way for Southeastern Michigan,
Detroit, MI**

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“Through the Social
Innovation Fund, targeted
federal investment serves as a catalyst to
deepen and broaden the impact of promising
and proven solutions already getting results,
expanding their reach and supporting their
development of rigorous evidence.”

**Wendy Spencer, CEO
Corporation for National and
Community Service**



LETTER FROM THE CEO, WENDY SPENCER

With deep roots in communities and a long history of successfully harnessing the compassion of Americans to address critical social challenges, the Corporation for National and Community Service is an ideal home for the Social Innovation Fund. Established in 2009 by the historic, bipartisan Edward M. Kennedy Serve America Act co-authored by Senators Edward M. Kennedy and Orrin Hatch, the Social Innovation Fund takes our work to support and expand innovative, community-based solutions to new heights.

At a time when public, private, and nonprofit organizations are struggling to meet the nation's most pressing challenges, and when tough choices are being made at every level to maximize limited resources, the Social Innovation Fund represents a new way of doing business for the federal government. **Through the Social Innovation Fund, targeted federal investment serves as a catalyst to deepen and broaden the impact of promising and proven solutions already getting results, expanding their reach and supporting their development of rigorous evidence.** Its operating model is built on the premise that local communities know what works to address local challenges. Rather than supplanting solutions being developed at the grassroots, the Social Innovation Fund helps them grow their impact to transform more lives.

Fiscal Year 2012* represented the second full year of operations for the Social Innovation Fund. Through three rigorous, open competitions, the program has awarded \$137.7 million in federal funds to 20 outstanding grantmaking organizations. These grantmakers have identified 197 promising nonprofits to grow high-impact programs in communities, and more nonprofits will be awarded in FY 2013. Through the Social Innovation Fund, these organizations have generated \$350 million in private and non-federal commitments and are expanding their work in 34 states and the District of Columbia.

What's truly remarkable is not just the Social Innovation Fund's unique operating model, its high standards of evidence, or its incredible nearly three-to-one match to taxpayer dollars – it's the work taking place to transform lives and communities. These outstanding organizations are ensuring that more students have opportunities to develop academic and professional skills, complete high school, and enter college or a career. They are helping more individuals succeed financially through targeted, skill-based job training and connections to meaningful careers. And they are helping more individuals and families build healthier futures by securing access to vital prevention and treatment health services.

The impact of the Social Innovation Fund only continues to grow. Rigorous evaluations over the next two to five years will identify opportunities for program improvements and clarify the strongest program models so that solutions will become more effective, increasing results for people served and generating more impact per dollar. In addition, **by systematically capturing and sharing what works, the Social Innovation Fund is generating critical knowledge that others – nonprofits, philanthropies, and government – can apply to increase the impact and efficiency of their work.**

I am proud to present the first-ever Investment Report for the Social Innovation Fund that shows how the Corporation for National and Community Service is investing to expand community-driven solutions and changing the game to generate more powerful results for Americans across the country.

A handwritten signature in black ink that reads 'Wendy Spencer'.

Wendy Spencer, CEO
Corporation for National and Community Service

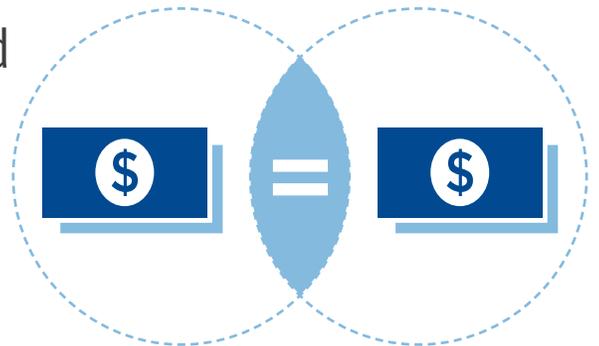
*The data in this report represent fiscal years 2010 – 2012
(October 1, 2009 – September 30, 2012)

THE SOCIAL INNOVATION FUND BY THE NUMBERS

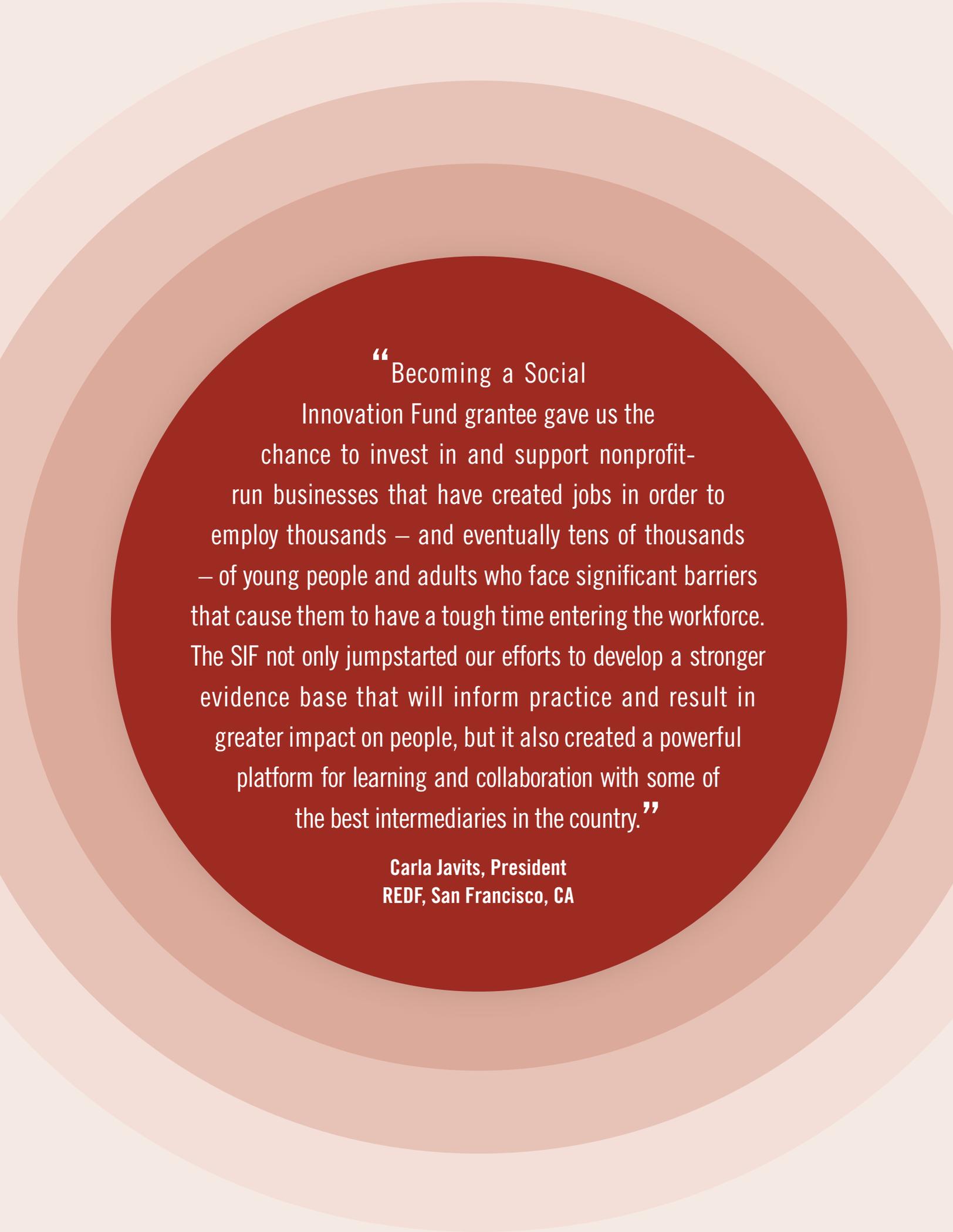


The Corporation for National and Community Service has awarded **\$137.7 MILLION** in Social Innovation Fund grants in the first three competitions

The Fund's innovative model has yielded **\$350 MILLION** in private and nonfederal cash match commitments



The Corporation for National and Community Service has selected **20 GRANTMAKING INTERMEDIARIES** to receive Social Innovation Fund grants of between **\$1 MILLION – \$10 MILLION** per year for up to five years



“Becoming a Social Innovation Fund grantee gave us the chance to invest in and support nonprofit-run businesses that have created jobs in order to employ thousands – and eventually tens of thousands – of young people and adults who face significant barriers that cause them to have a tough time entering the workforce. The SIF not only jumpstarted our efforts to develop a stronger evidence base that will inform practice and result in greater impact on people, but it also created a powerful platform for learning and collaboration with some of the best intermediaries in the country.”

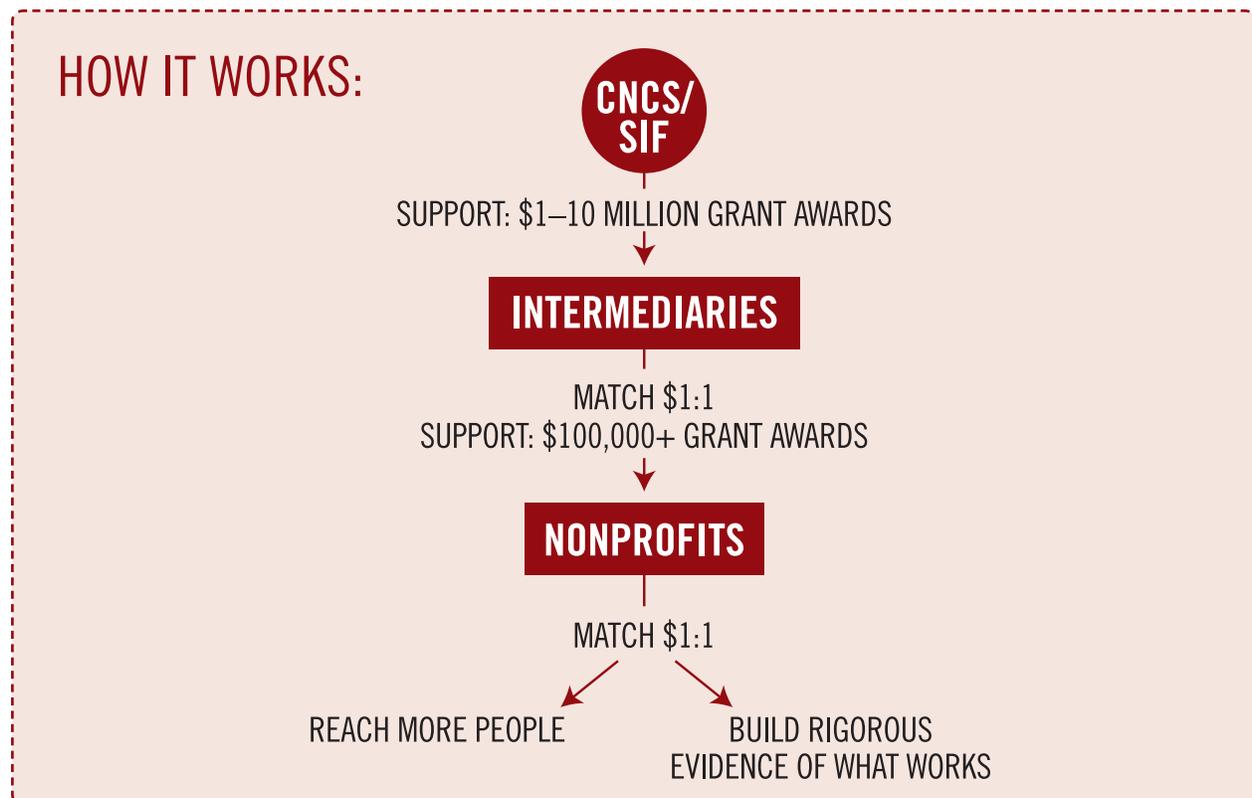
**Carla Javits, President
REDF, San Francisco, CA**

WHAT IS THE SOCIAL INNOVATION FUND?

Social innovation is about finding what works and making it work for more people, more quickly and more efficiently. It's about spending limited funds better for greater results, and fundamentally changing the way we tackle our nation's most intractable problems; and it's how the Social Innovation Fund is transforming lives and strengthening communities every day.

Across the country, organizations dedicated to overcoming the nation's most pressing social challenges with results-oriented approaches are hard at work. They are helping families gain economic stability and steady employment, giving young people the educational opportunities they need to learn and thrive, and improving health. But even the most effective of these organizations rarely have the resources to reach all people in need of their services. As a result, far too few Americans gain access to support that could change their lives.

This is where the Social Innovation Fund comes in. Through the Social Innovation Fund (SIF), the Corporation for National and Community Service (CNCS) partners with experienced grantmakers to find and grow these effective community-driven solutions so that more people can get on the path to a healthy and successful life.



Established under the 2009 bipartisan Edward M. Kennedy Serve America Act, the Social Innovation Fund is a grant program of the Corporation for National and Community Service, the independent federal agency that also engages more than five million Americans in service through AmeriCorps, Senior Corps, and other programs.

The Social Innovation Fund is distinguished by six key characteristics. While other grant programs may include one or more of these elements, no other federal initiative mandates all of them, making the Social Innovation Fund a unique model.

**PARTNERSHIP WITH
GRANTMAKING
INTERMEDIARIES**

Rather than creating a new federal infrastructure, the Social Innovation Fund provides grants to experienced grantmaking intermediaries with strong expertise and sound infrastructure already in place. Selected intermediaries have strong track records of success in identifying, supporting, and evaluating nonprofits that are already getting results in communities. Partnering with these intermediaries saves time and taxpayer dollars while leveraging the significant on-the-ground knowledge and experience of philanthropic organizations and the nonprofit sector.



**LEVERAGING
PRIVATE DOLLARS**

Through the Social Innovation Fund, limited federal investments mobilize considerable private cash resources and collaborations. Grant awards to selected intermediary grantmakers are for between \$1 million and \$10 million per year for up to five years, and built into each grant is a requirement that every federal dollar be matched 1-to-1 in cash from nonfederal sources by the intermediary. Intermediaries then make grants to nonprofit organizations of at least \$100,000 per year for up to five years, which must also be matched 1-to-1 in cash from nonfederal sources. This match requirement drives working capital and sparks new collaborations, helping nonprofits more efficiently and effectively transform lives well beyond the initial grant period.



**EVIDENCE OF
RESULTS REQUIRED**

The Social Innovation Fund places a strong emphasis on evidence of effectiveness in all of its funding decisions in order to ensure that federal dollars are only invested in programs that will make a measurable difference in the lives of Americans. The program requires that all intermediaries have a track record of using evidence in their nonprofit grantee selection processes and that they host rigorous, open competitions to identify and select only organizations with evidence of results to receive Social Innovation Fund and match dollars.

EMPHASIS ON GROWING IMPACT

Social Innovation Fund nonprofit subgrantees not only implement programs that get results, they also grow those programs to make a deeper or broader impact in communities. To ensure the successful expansion of awarded programs, the Social Innovation Fund selects intermediaries that have expertise in assisting nonprofits as they build their capacity to reach more people and change more lives, and allows them to use resources to provide training and technical assistance to support the process.



EVALUATION OF EVERY PROGRAM MODEL

Too often, effective nonprofits lack the expertise, resources, or infrastructure to evaluate their efforts, demonstrate impact, and take their programs from “promising” to “proven.” While many grant programs do not provide support or funding for evaluation, the Social Innovation Fund provides both – supplying evaluation technical assistance and allowing for some funding to be set aside for required evaluations of all selected nonprofits. These evaluations identify opportunities for greater effectiveness and help ensure that federal dollars continue to be invested in programs with evidence of results.



KNOWLEDGE SHARING

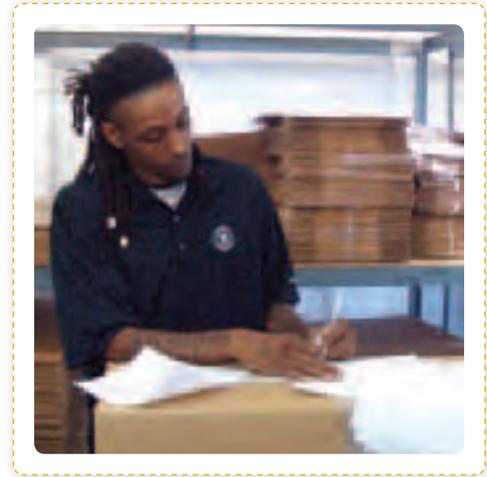
The Social Innovation Fund is committed to improving the effectiveness of nonprofits, funders, and government agencies by learning and sharing what works to tackle our nation’s toughest challenges. Currently, a web-based Knowledge Network facilitates dialogue among grantees to capture insights and best practices. A series of Knowledge Initiatives is also underway to explore the efficacy and wider applicability of core program requirements including evidence-based nonprofit selection, rigorous evaluation, and growing impact. These Knowledge Initiatives will help other grantmakers better understand successful strategies for implementing SIF-style grantmaking practices. Subgrantee evaluations and a national evaluation will also provide significant knowledge-sharing opportunities as studies generate robust data about which programs and models generate strong results for individuals and communities and how they can be replicated successfully.

In the Corporation for National and Community Service’s first three years of grantmaking through the Social Innovation Fund, a total of 71 subgrantee evaluation plans applying to all 197 funded nonprofits have been developed and will be implemented over the next two to five years. In some cases, an evaluation may apply to only a single nonprofit in an intermediary’s portfolio; in others an evaluation may apply to multiple nonprofits implementing similar or identical programs. Evaluations use outside researchers and quantitative and qualitative data collection and analysis methods. Grantees will start to see initial results in late 2013, with further evaluations completed in 2014 and beyond.

SOCIAL INNOVATION FUND PROGRAMS IN ACTION

Bringing a Tested, Comprehensive Employment Approach to Tulsa, Oklahoma

A single father of two, for years Travis bounced between part-time and temporary jobs and struggled to support his family. Then he found the Madison Strategies Group's WorkAdvance program. Established and tested in New York City by the NYC Center for Economic Opportunity, and expanded to Oklahoma with the help of the Social Innovation Fund through the Mayor's Fund to Advance New York City, the program provided career counseling, interview training, and job referrals that helped Travis land a well-paying, full-time position as a shipping and receiving clerk. With ongoing support and skill development, he earned a raise in less than one year on the job. The Social Innovation Fund's support has allowed WorkAdvance to expand to new communities in New York, Oklahoma, and Ohio, evaluate the impact of the program across multiple sites, and create the local infrastructure to provide more people like Travis with training and support to secure meaningful employment and economic stability.



Travis, a participant in WorkAdvance, Tulsa, OK



Josh, Buckelew Programs participant,
Marin County, CA

Helping Those with Mental Illness Thrive through Employment

An estimated one in four adults in the United States experiences a mental health disorder. Josh, 45, is one such adult. Josh was unemployed, living in a halfway house, not receiving treatment, and had little motivation to leave his room. Then he turned to Buckelew Programs in Marin County, California. Funded in part by REDF and the Social Innovation Fund, Buckelew Programs offers traditional clinical services and the opportunity to work for a social enterprise in order to build the personal and professional skills needed to succeed and keep steady employment. Buckelew offered Josh the opportunity to gain professional experience through working as a cleaning professional in the program's Blue Skies Cleaning Service. This opportunity helped Josh find stable employment at the local mall, and eventually allowed him to move into his own housing.

With the Social Innovation Fund and REDF's help, Buckelew is able to create more social enterprise job opportunities and extend a hand to more individuals with mental illness, so that they can succeed in their personal and professional lives. In addition, Social Innovation Fund support will enable REDF to assess the outcomes of multiple social enterprise programs like Buckelew across the state of California.

“I've learned responsibility and how to work with others. It's a good work environment and I like the effort it takes... I feel useful – a part of something – and that makes me feel good.”

– Josh, Buckelew Programs participant

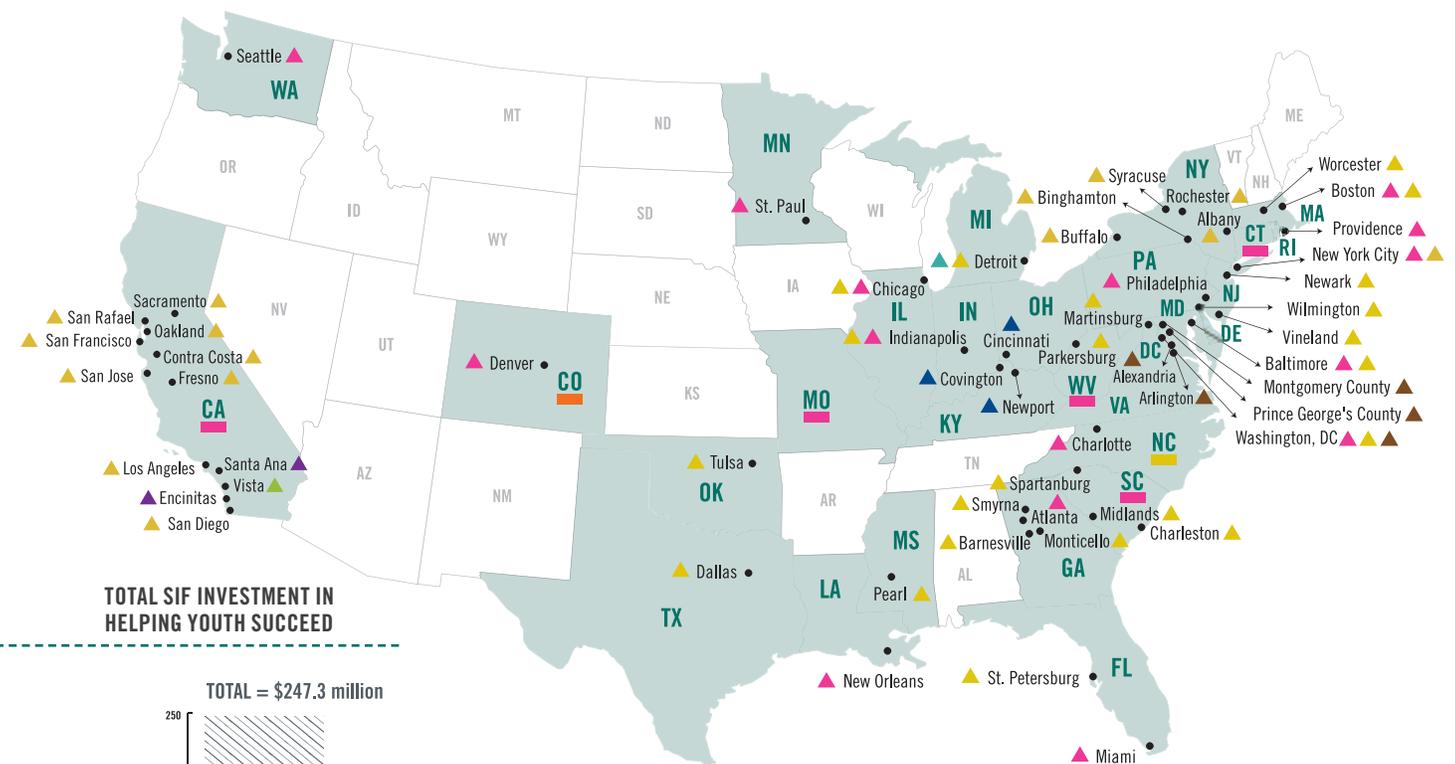
CHANGING THE WAY WE: HELP YOUTH SUCCEED



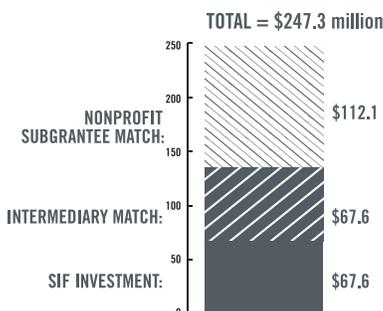
Every young person deserves the opportunity to realize their dreams, but too many do not have access to the support they need to learn and thrive. Through nearly \$70 million in Social Innovation Fund investments in nine intermediary grantees¹, 51 nonprofits are expanding their work to ensure that more students and at-risk youth have the services they need to improve their skills, complete high school, and enter college or a career. Even more nonprofits will soon be selected to receive Social Innovation Fund subgrants by three youth development intermediaries awarded in 2012. Organizations supported by the Corporation for National and Community Service's Social Innovation Fund have already served an additional 104,000 students, a number that will continue to grow.

SOCIAL INNOVATION FUND AREAS OF IMPACT, YOUTH DEVELOPMENT

Intermediaries are working to support youth in the cities and states shown.



TOTAL SIF INVESTMENT IN HELPING YOUTH SUCCEED



- ▲ Mile High United Way
 ▲ The Edna McConnell Clark Foundation
▲ United Way for Southeastern Michigan
- ▲ New Profit Inc.
 ▲ United Way of Greater Cincinnati
▲ Venture Philanthropy Partners
- Intermediary Funds Statewide Program

SOCIAL INNOVATION FUND PROGRAMS IN ACTION

Helping Young People Get Back on Track for Success

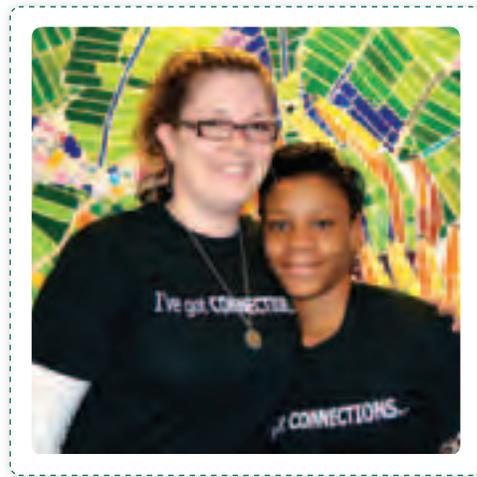
Jonathan began to lose interest in school at 14 when his mother, the only parent in his life, died. He soon left school with his GED, but by the time he turned 20 he was out of school, out of work, and without any prospects. That's when Jonathan turned to Year Up, where he not only gained career skills, but also life skills and a new self-confidence that inspired him to excel. Year Up helped him secure an internship in information technology at American Express, which eventually led to a full-time job with opportunities for advancement. Jonathan says that the program saved his life. This year, the support of the Social Innovation Fund and intermediary New Profit Inc., will help Year Up open opportunities for an additional 1,288 young adults through its intensive education, career readiness, and life skills program. The program is part of an evaluation project comparing nine different approaches to providing post-secondary education and training within a career pathways framework. Results will show the impact of Year Up on participants and compare costs and impacts of Year Up to costs and impacts of other similar programs.



Jonathan, Year Up participant, New York, NY

“Everybody at Year Up was so supportive. I had never had that kind of support before.”

– Jonathan, Year Up participant



Promotor Pathway, Washington, DC

Opening the Door to College and Career

As a young, single mother of two, Alison² thought her dream of graduating from college would never come true. However, Alison's future was transformed when she was connected to the Promotor Pathway. Managed by the Latin American Youth Center (LAYC) in Washington, DC and funded through a grant from Venture Philanthropy Partners, the program links at-risk youth to non-traditional counselors who help them overcome significant obstacles like poverty, unemployment, and a lack of affordable housing. Alison's counselor helped her apply for and obtain financial aid and scholarships, necessary benefits for her children, and transitional housing. With this support, she was able to secure a paid position at a local hospital. Today, Alison is in her third year as a full-time student at Trinity University in Washington, DC, and is on the path to becoming

a college graduate and gaining full-time employment. By investing in Venture Philanthropy Partners, the Social Innovation Fund will allow the organization to expand its work throughout Washington, DC, Virginia, and Maryland, reaching 20,000 at-risk youth like Alison. A rigorous evaluation of the Promotor Pathway will assess the program's impact on participants compared to outcomes for similar youth who do not participate.

¹ One of the nine intermediaries – United Way of Greater Cincinnati – is a multi-issue intermediary, but is mostly focused on youth development.

² Alison's name has been changed to protect her privacy.

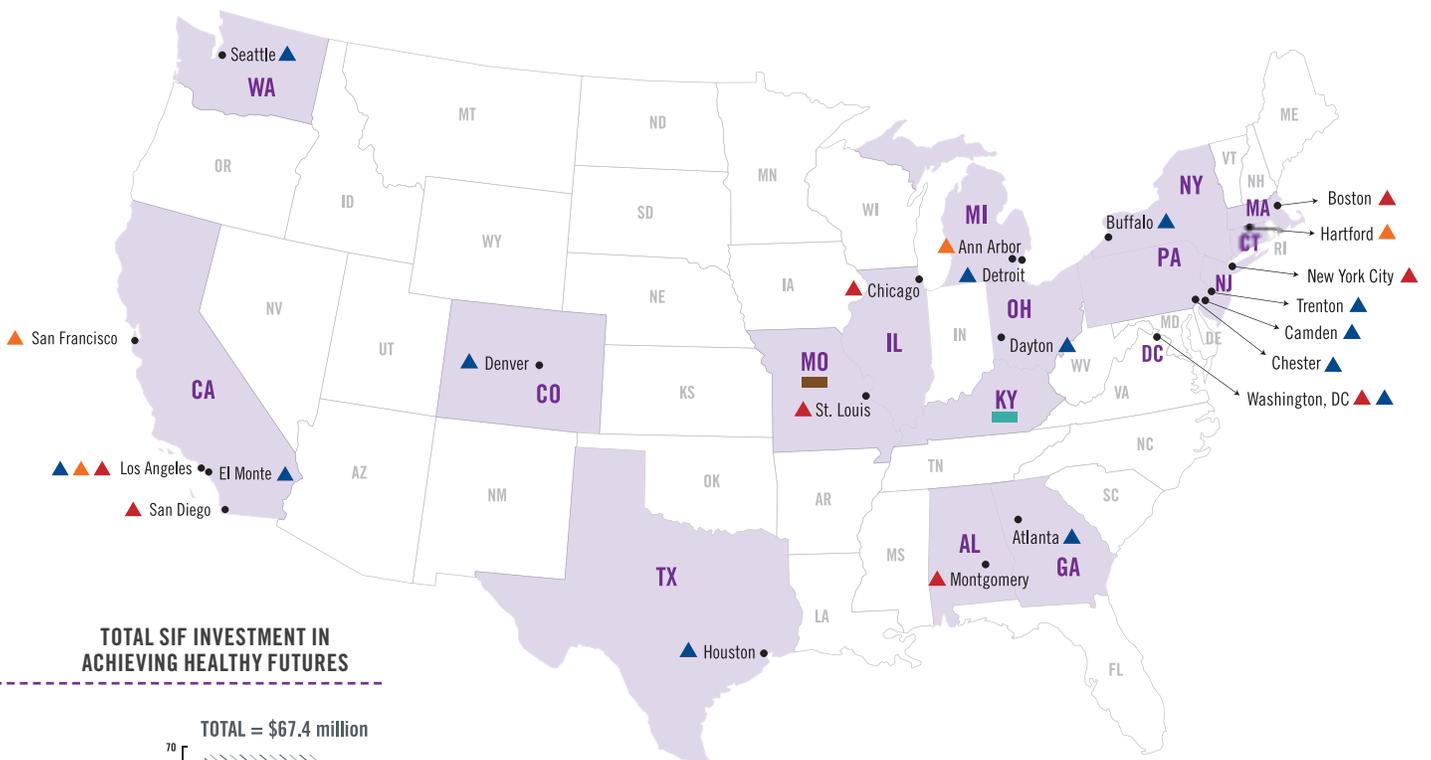
CHANGING THE WAY WE: ACHIEVE HEALTHY FUTURES



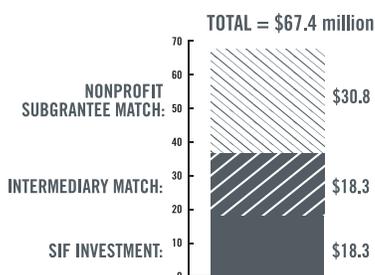
Through the Corporation for National and Community Service's Social Innovation Fund, nonprofits are helping Americans achieve healthy futures by reducing barriers to critical preventative and treatment health care, growing community-driven initiatives to combat obesity and tobacco use, and strengthening local health systems. To date, the Social Innovation Fund has invested nearly \$20 million in six intermediary grantees that are dedicated to expanding the work of 41 nonprofits. Additional health-focused nonprofits will begin receiving Social Innovation Fund support in 2013 when the newest healthy futures intermediary, The John A. Hartford Foundation, makes its nonprofit subgrantee selections. So far, health investments have made a difference in the lives of 22,000 individuals and more are being served every day.

SOCIAL INNOVATION FUND AREAS OF IMPACT, HEALTHY FUTURES

Intermediaries are working to achieve healthy futures in the cities and states shown.



TOTAL SIF INVESTMENT IN ACHIEVING HEALTHY FUTURES

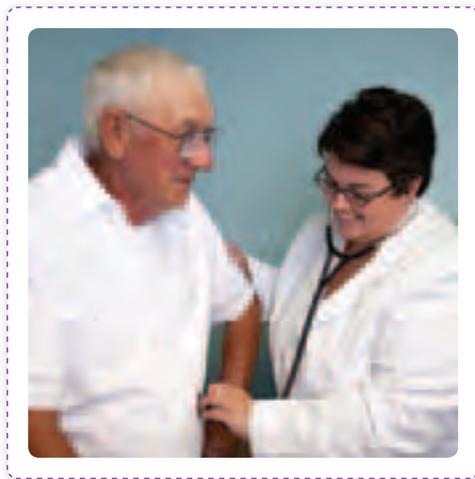


- ▲ AIDS United
- ▲ Missouri Foundation for Health
- ▲ Corporation for Supportive Housing
- ▲ U.S. Soccer Foundation
- ▲ Foundation for a Healthy Kentucky
- Intermediary Funds Statewide Program

SOCIAL INNOVATION FUND PROGRAMS IN ACTION

Improving Health in Rural Kentucky

John Townsend lives in the remote Appalachian community of Clay City, Kentucky. For years he dealt with the challenge of living far away from the closest health care facility, facing long drives to the hospital when he or his family needed care. But the opening of St. Joseph Primary Care Clinic changed all of that, and just in time. Upon a visit to the newly opened clinic to drop off his wife for an appointment, John started to suffer from intense chest pains. The staff treated him right away, and determined that the chest pains were a symptom of heart disease. John now manages his care through routine visits made possible by St. Joseph's convenient location in his remote community. St. Joseph is one of a number of KentuckyOne health facilities that offers tele-health consultations, improved patient management of chronic diseases, and cost savings for residents due to lower hospital readmissions. In addition, new partnerships with local schools and the health department have established patient and family education programs, nutrition and diabetes counseling, and support services for chronically ill patients. With investment from the Social Innovation Fund and Foundation for a Healthy Kentucky, KentuckyOne is opening another new clinic that will further increase access to care in the area. Foundation for a Healthy Kentucky expects to help more than 15,000 low-income individuals living in rural communities access quality, affordable care that enables them to live healthier lives and lower their long-term health care costs. Their evaluation will assess the outcomes of using telemedicine in rural locations to improve health.



John and his health care provider, St. Joseph's Health System, Powell and Wolfe counties, KY

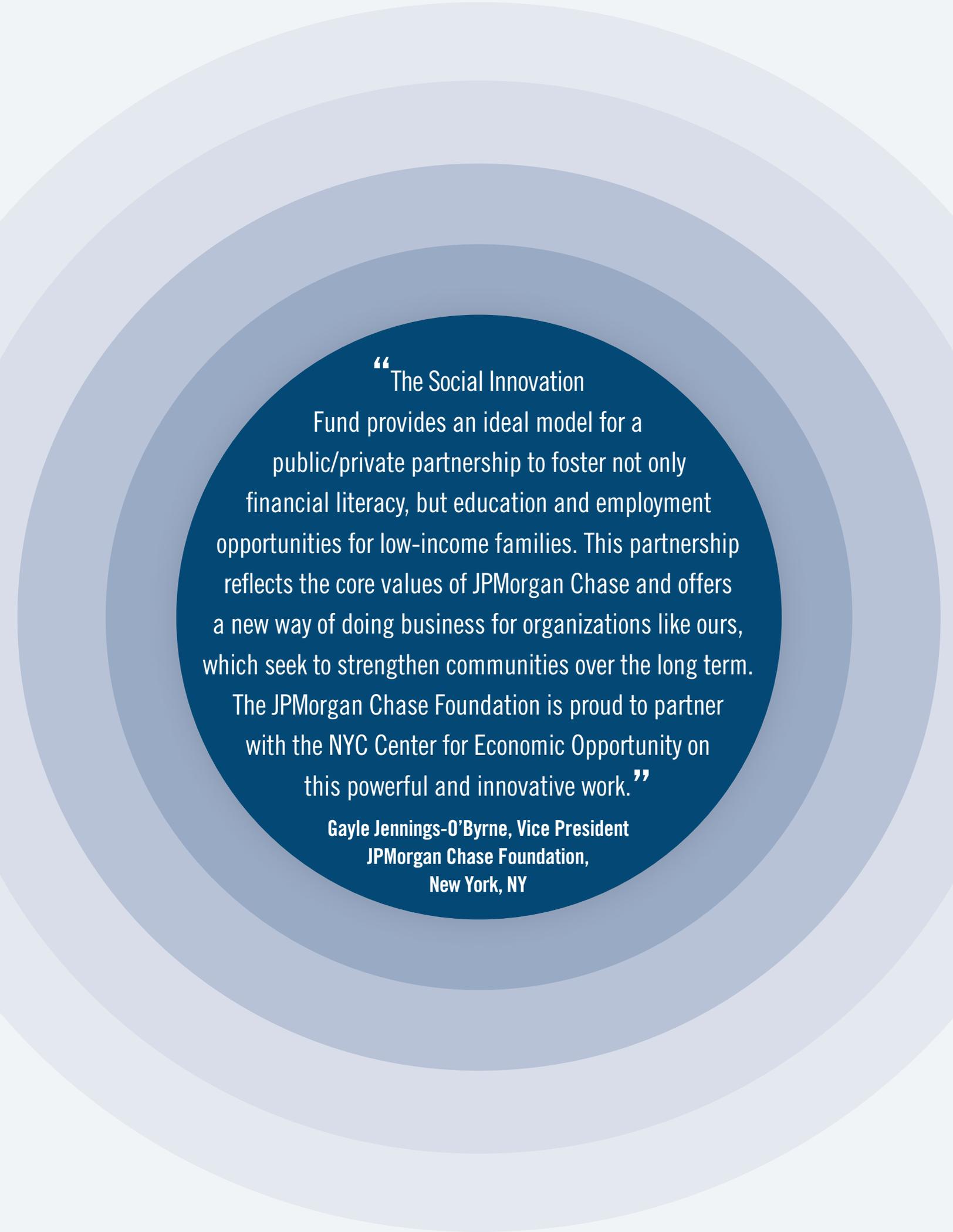


Community Health Workers, Positive Pathways, Washington, DC

Connecting People to HIV/AIDS Care

For many living with HIV/AIDS, the challenges of cost and accessibility prevent them from getting the care they need. That was true for Sarah³, a resident of Washington, DC who had been living with HIV for ten years. After witnessing a murder in her neighborhood, Sarah discontinued her HIV treatment. She felt isolated and was suffering from post-traumatic stress. Thanks to the efforts of Positive Pathways, a local program funded by the Washington AIDS Partnership, AIDS United, and the Social Innovation Fund, a Community Health Worker discovered Sarah's situation and intervened. With the support of Positive Pathways staff, Sarah began to address her post-traumatic stress, secured safe and regular transportation to HIV treatment, re-engaged in HIV care, and even received assistance for her housing needs. It is estimated that over 10,000 Washington residents living with HIV or AIDS are not receiving care. By recruiting and training health workers from the city's high-risk communities, Positive Pathways provides personalized assistance to help these individuals navigate service systems and supports them throughout their medical care. With the help of the Social Innovation Fund's investment, the program has already contacted more than 2,300 individuals, enrolled 268 back into HIV/AIDS care, and hopes to enroll 500 more by the end of the initial investment. Positive Pathways is part of a rigorous evaluation that will assess the impact of programs linking individuals to HIV/AIDS care across multiple sites in the U.S.

3 Sarah's name has been changed to protect her privacy.



“The Social Innovation Fund provides an ideal model for a public/private partnership to foster not only financial literacy, but education and employment opportunities for low-income families. This partnership reflects the core values of JPMorgan Chase and offers a new way of doing business for organizations like ours, which seek to strengthen communities over the long term. The JPMorgan Chase Foundation is proud to partner with the NYC Center for Economic Opportunity on this powerful and innovative work.”

**Gayle Jennings-O’Byrne, Vice President
JPMorgan Chase Foundation,
New York, NY**

CHANGING THE WAY WE: **GROW IMPACT**



In just three years of operation, the Corporation for National and Community Service's Social Innovation Fund has impacted the lives of more than 174,000 individuals through 197 nonprofits in communities across the country. The rigor, speed, and effectiveness of its implementation, coupled with the learning potential inherent in the Social Innovation Fund's design, have generated interest and support among funders, state and local policymakers, and other federal agencies. The Social Innovation Fund is shining a light on new ways to successfully leverage resources to expand community solutions that work.

The current success of the Social Innovation Fund points to areas in which its impact will continue to grow.

IMPACTING THE LIVES OF MORE INDIVIDUALS AND COMMUNITIES

In just three years, selected nonprofits have served an additional 174,000 people with their SIF funding – a number that is poised for rapid growth as programs expand over the course of their grants, and as intermediaries continue to add promising nonprofits to their portfolios. As evaluations capture deep data on the lasting impact nonprofit programs are having on people's lives, they will also generate critical knowledge for the sector on how to expand what works, leading to greater benefits for even more individuals.

BUILDING SUSTAINABLE NON-FEDERAL FUNDING

In the first three years of operations, Social Innovation Fund grantees and subgrantees have committed to raising \$350 million in cash match funds over the course of their grants. Thus far, intermediaries have secured matching funds from at least 170 private and non-federal funders, while nonprofit subgrantees have secured matching funds from hundreds more organizations and individuals. The newly launched SIF Foundation Registry – an online database for foundations interested in supporting SIF grantees developed by the Social Impact Exchange – will further enhance grantee efforts to build sustainable financial support.

BUILDING THE KNOWLEDGE BASE

A Knowledge Initiatives series is underway to document and evaluate participants' experience and lessons in regard to evidence-based subgrantee selection, rigorous evaluation, growing the impact of effective programs, and more. Documenting and sharing what grantees are experiencing and learning during their Social Innovation Fund grant period will make it easier for others to follow in grantees' footsteps, navigating the challenges and benefits of Social Innovation Fund-style strategies to successfully multiply impact.

DRIVING CONTINUOUS IMPROVEMENT

Results from the 71 rigorous evaluations currently underway will provide important information about highly effective programs, models, and approaches so that more effective solutions can replace less effective ones, improving results for people served and generating more impact per dollar. In addition, a Social Innovation Fund national portfolio evaluation is taking place to assess how the program is performing relative to its goals and objectives, including how it has influenced the use of evidence, the flow of capital, and the scaling of programs in public and private sectors. This national evaluation will provide additional insight into the efficacy of the Social Innovation Fund model and the potential for program strategies to improve grantmaking processes in government and private philanthropy.



INFLUENCING PRACTICES IN OTHER FEDERAL AGENCIES

Before the end of fiscal year 2012, the Social Innovation Fund shared its experiences and emerging best practices in evidence-based grantmaking, transparency, and selection with the Department of Labor, Department of Housing and Urban Development, Department of Health and Human Services, and Department of Education. As evaluation evidence begins to show the impact of Social Innovation Fund strategies, other agencies will be better able to assess whether applying aspects of the SIF can produce greater impact in their work as well.

This is a critical moment in time for communities across the country. The challenges we face are significant, while the resources available to overcome them are highly constrained. Yet we have every reason to be hopeful. Despite these resource constraints, dedicated organizations working at the grassroots are still driving powerful impact every day with solutions that get real results and transform lives. By creating an environment in which these community-driven solutions can grow, the Social Innovation Fund ensures that more families are able to get on the path to economic security, more young people succeed in school and move on to college or careers, and more individuals are able to live healthy and productive lives. As the Social Innovation Fund expands effective programs and increases understanding of what works, we look forward to a day when all Americans have access to proven solutions and communities are finally able overcome their most intractable social challenges.

For more information on the Social Innovation Fund and the Corporation for National and Community Service, please visit www.nationalservice.gov.

APPENDIX

APPENDIX A: SOCIAL INNOVATION FUND TIMELINE

2009

- APRIL** → The Social Innovation Fund is established as a program of the Corporation for National and Community Service with the passage of the bipartisan Edward M. Kennedy Serve America Act, signed into law by President Barack Obama.
- DECEMBER** → The Corporation for National and Community Service releases a Draft Notice of Funding Availability for the Social Innovation Fund's first competition and solicits public feedback.

2010

- APRIL** → Grantmakers for Effective Organizations launches Scaling What Works, a multi-year initiative to support the Social Innovation Fund and grow the number of funders that are working together to broaden the impact of high-performing nonprofits.
- APRIL** → Approximately 260 organizations and collaborating partners are represented in 69 applications submitted to the Social Innovation Fund's first grant competition.
- JULY** → \$49.2 million is awarded to 11 grantmaking intermediaries in the 2010 competition.
- FALL 2010 – SPRING 2011** → 2010 intermediaries select nearly 150 nonprofit organizations implementing evidence-based programs to receive Social Innovation Fund subgrants totaling over \$65 million.

2011

- JANUARY** → The Knowledge Network is launched, a web-based tool for sharing information and facilitating dialogue among grantmaking intermediaries and Corporation for National and Community Service staff.
- APRIL** → More than 53 organizations and collaborating partners are represented in 24 applications submitted to the 2011 Social Innovation Fund grant competition.
- AUGUST** → \$13.9 million in new, two-year funding is awarded to five grantmaking intermediaries in the 2011 Social Innovation Fund grant competition; \$32.5 million in continuation funding is awarded to nine intermediaries selected in 2010.
- FALL 2011 – SPRING 2012** → The five grantmaking intermediaries awarded in 2011 hold open competitions and select 49 promising nonprofits to receive Social Innovation Fund subgrants totaling over \$9 million in the first year.
- OCTOBER** → The Corporation for National and Community Service launches a series of Knowledge Initiatives to research and share information about how Social Innovation Fund grantees are implementing program requirements including evidence-based nonprofit grantee selection, evaluation, and more.



APPENDIX B: FY 2010–2012 SUMMARY OF INTERMEDIARIES BY FOCUS AREA

GLOSSARY

Awarded in: The year the intermediary received their first Social Innovation Fund grant award.

SIF investment: The total amount of federal funds invested in the intermediary through the end of Fiscal Year 2012 ending on September 30, 2012.

Intermediary match commitment to date: The minimum amount of funding the intermediary has committed to raising to match federal investments made through the end of FY 2012.

Subgrantee match commitment to date: The amount of funding the intermediary has committed to raising to match their total budgeted subgrant investments.

Areas of impact: Geographic locations in which the intermediary's nonprofit subgrantees are working in communities.

Organizations that have provided match funding: All reported organizations that have provided some match funding for the intermediary's Social Innovation Fund program.

ECONOMIC OPPORTUNITY INTERMEDIARIES



JOBS FOR THE FUTURE/ NATIONAL FUND FOR WORKFORCE SOLUTIONS

AWARDED IN: 2010

SIF INVESTMENT 2010-2012: \$9.7 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$9.7 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$12.1 million

AREAS OF IMPACT: Mobile, AL, San Diego, CA, San Francisco, CA, Hartford, CT, Atlanta, GA, Des Moines, IA, Louisville, KY, New Orleans, LA, Shreveport, LA, Boston, MA, Baltimore, MD, Jackson, MS, New York, NY, Cincinnati, OH, Harrisburg, PA,

Philadelphia, PA, Greenville, SC, Danville, VA, Seattle, WA, Milwaukee, WI, and South Wood County, WI

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:

The Annie E. Casey Foundation, Boeing, Ford Foundation, The Harry and Jeanette Weinberg Foundation, The Hitachi Foundation, The Kresge Foundation, John S. and James L. Knight Foundation, The Joyce Foundation, JPMorgan Chase & Co., Microsoft, Open Society Foundations, The Prudential Foundation, and the Walmart Foundation

Jobs for the Future, through the National Fund for Workforce Solutions, is working with business communities in local regions to determine workforce needs and providing workers

with targeted training and technical assistance related to needs identified. With SIF support, Jobs for the Future is helping advance the careers of at least 23,000 low-income individuals over three years while also addressing the critical skill needs of more than 1,000 employers. Through

evaluation they will assess the outcomes of participation in workforce partnership programs for both employees and employers and will help determine the participant characteristics, program types, and types of services that yield the most desirable outcomes.



LOCAL INITIATIVES SUPPORT CORPORATION

AWARDED IN: 2010

SIF INVESTMENT 2010-2012: \$16.8 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$16.8 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$27.2 million

AREAS OF IMPACT: Oakland, CA, Richmond, CA, San Diego, CA, San Jose, CA, Vista, CA, Chicago, IL, Indianapolis, IN, Newport, KY, Detroit, MI, Pontiac, MI, Duluth, MN, Minneapolis, MN, St. Paul, MN, Cincinnati, OH, Providence, RI, Woonsocket, RI, and Houston, TX

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:

The Annie E. Casey Foundation, Bank of America, Citi Foundation, John D. and Catherine T. MacArthur Foundation, Open Society Foundations, and the Walmart Foundation

The Local Initiatives Support Corporation (LISC) is dedicated to helping community residents transform distressed neighborhoods into healthy and sustainable communities of choice and opportunity – good places to work, do business, and raise children. LISC is leveraging SIF investments to expand its integrated workforce development and asset-building Financial Opportunity Centers model through 47 subgrantees to reach 15,000 people. The model focuses on improving the financial bottom line for low-to-moderate income families by helping people boost earnings, gain professional skills, find employment, reduce expenses, and make appropriate financial decisions. Through evaluation they will assess the impact of their Financial Opportunity Centers model on participants compared to the impact of receiving no services, and compared to the impact of receiving services through another workforce development model that does not include financial supports.



MAYOR'S FUND TO ADVANCE NEW YORK CITY AND NYC CENTER FOR ECONOMIC OPPORTUNITY

AWARDED IN: 2010

SIF INVESTMENT 2010-2012: \$17.1 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$17.1 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$20.7 million

AREAS OF IMPACT: Kansas City, MO, Newark, NJ, New York, NY, Cleveland, OH, Youngstown, OH, Tulsa, OK, Memphis, TN, and San Antonio, TX

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:

Altman Foundation, The Annie E. Casey Foundation, Beneficus Foundation, Bloomberg Philanthropies, Catholic Charities of San Antonio, City of Memphis, Ewing Marion Kauffman Foundation, Ford Foundation, Fund for Our Economic Future, George Kaiser Family Foundation, Goldman

Sachs, Hall Family Foundation, the Ira W. DeCamp Foundation, JPMorgan Chase Foundation, the Kresge Foundation, Morgan Stanley, New York Community Trust, the Nicholson Foundation, Open Society Foundations, the Pinkerton Foundation, Prudential Foundation, Robin Hood Foundation, The Rockefeller Foundation, Surdna Foundation, Tiger Foundation, Tulsa Community Foundation, United Way of Greater Kansas City, United Way of the Mid-South, United Way of San Antonio and Bexar County, Victoria Foundation, W.K. Kellogg Foundation, and Women's Foundation for a Greater Memphis

The Mayor's Fund to Advance New York City and the NYC Center for Economic Opportunity (CEO) in collaboration

with MDRC and eight cities are expanding and testing five innovative anti-poverty programs focused on providing targeted job training, connecting individuals to job opportunities with strong career tracks, building assets, and increasing education levels to set individuals on the path to long-term success. The five programs are Family Rewards, Jobs-Plus, Project Rise, SaveUSA, and WorkAdvance. By refining and testing program models, the eight cities are building a multi-site body of evidence in support of promising and cost-effective interventions. Each of the five programs will undergo rigorous evaluations which include three randomized control trial evaluations of program impacts, and assessments of program implementation and costs.



NCB CAPITAL IMPACT

AWARDED IN: 2011

SIF INVESTMENT 2011-2012: \$2.0 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$2.4 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$2.6 million

AREAS OF IMPACT: San Francisco, CA, Washington, DC, Palm Beach and Broward Counties, FL, Newark, NJ, Long Island, NY, Nashville, TN, Austin, TX, Summit County, UT, Burlington, VT, and King County, WA

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:
Ford Foundation

With the help of SIF, NCB Capital Impact's Cornerstone Partnership is investing in community-based nonprofits that aim to grow and replicate shared equity homeownership (SEH) programs that enable local organizations to

manage public investment in affordable homeownership. Rather than offering one-time grants, Capital Impact's SEH programs enable new homebuyers to partner with a government or nonprofit agency acting as a co-investor, injecting substantial public funds to reduce homeownership costs. In return, homebuyers agree to limit, or share, their equity appreciation to preserve affordability so that the initial public investment can ultimately serve far more families. A growing body of empirical research shows that SEH programs can make homeownership safely affordable for low-income families, and that those families can build assets to move on to unassisted homeownership. Capital Impact and the Urban Institute will conduct a study of the implementation, impacts, and outcomes of shared-equity housing programs to help government more effectively manage public investment in affordable homeownership among low-income families.

REDF

Investing in Employment and Hope

REDF

AWARDED IN: 2010

SIF INVESTMENT 2010-2012: \$6.0 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$6.0 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$8.5 million

AREAS OF IMPACT: California (Encinitas, Los Angeles, Oakland, San Diego, San Francisco, San Rafael, and Santa Ana)

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:

Bank of America, The California Endowment, George R. Roberts, Marin Community Foundation, Mitchell Kapur Foundation, The Kresge Foundation, The San Francisco Foundation, Surdna Foundation, W.K. Kellogg Foundation, Walter & Elise Haas Fund, Weingart Foundation, and the Woodcock Foundation

Also known as The Roberts Enterprise Development Fund, REDF is a California-based venture philanthropy organization that invests in social enterprise businesses like nonprofit cleaning, maintenance, and staffing companies to create employment opportunities for people facing the greatest barriers to work. SIF is helping REDF create job opportunities for at least 2,500 Californians with multiple barriers to employment including disengaged youth, homeless individuals, ex-offenders, and those with severe mental illness. Through their evaluation, REDF will determine how working in a social enterprise changes an individual's employment and life stability. They will study the differences in implementation of various social enterprise programs and assess the outcomes of different program models.

YOUTH DEVELOPMENT INTERMEDIARIES



Capital Area United Way

CAPITAL AREA UNITED WAY

AWARDED IN: 2012

SIF INVESTMENT 2012: \$2.0 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$2.0 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$3.2 million

ANTICIPATED AREAS OF IMPACT: Louisiana (Ascension, East Baton Rouge, West Baton Rouge, East Feliciana, West Feliciana, Iberville, Livingston, Pointe Coupee, St. Helena, and St. James Parishes)

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:

This 2012 grantee will begin reporting match funders in FY 2013.

Capital Area United Way will fund 8 to 12 organizations which will replicate and/or expand early childhood development programs to increase school readiness among children in low-income and rural parishes within the Greater Baton Rouge area. CAUW will measure children's school readiness by examining indicators of improved birth outcomes; parental engagement, support, and education to meet the needs of their young children (including financial education); access to quality child care and preschool; and how children's physical health, safety, and social-emotional needs are met. Capital Area United Way will finalize its selection of nonprofit subgrantees in 2013 and will finalize evaluation plans pertaining to those subgrantees after their awards are made.



GREENLIGHT FUND

AWARDED IN: 2012

SIF INVESTMENT 2012: \$2.0 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$2.0 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$2.8 million

ANTICIPATED AREAS OF IMPACT: San Francisco, CA, Boston, MA, and Philadelphia, PA

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:

This 2012 grantee will begin reporting match funders in FY 2013.

The GreenLight Fund will help low-income children and youth gain greater academic opportunities to achieve success in Boston, MA, Philadelphia, PA, and San Francisco, CA. To do this, GreenLight will identify nonprofits already effectively helping youth in other locations and support their expansion into the three target communities. GreenLight Fund will finalize its selection of nonprofit subgrantees in 2013 and will finalize evaluation plans pertaining to those subgrantees after their awards are made.



Mile High United Way

Give. Advocate. Volunteer.
www.UnitedWayDenver.org

MILE HIGH UNITED WAY

AWARDED IN: 2011

SIF INVESTMENT 2011-2012: \$3.6 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$3.6 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$6.0 million

AREAS OF IMPACT: Colorado (Alamosa, Adams, Arapahoe, Archuleta, Baca, Bent, Boulder, Cheyenne, Conejos, Costilla, Crowley, Custer, Delta, Denver, Eagle, Elbert, El Paso, Fremont, Garfield, Huerfano, Jefferson, Kit Carson, Larimer, Las Animas, Lincoln, Logan, Mesa, Mineral, Moffat, Montezuma, Montrose, Morgan, Otero, Ouray, Phillips, Pitkin, Prowers, Pueblo, Rio Blanco, Rio Grande, Routt, Saguache, San Miguel, Sedgwick, Summit, Washington, Weld, and Yuma Counties)

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:

The Annie E. Casey Foundation, Anschutz Foundation, Gates Family Foundation, Hemera Foundation, JPMorgan Chase & Co., and The Piton Foundation

Mile High United Way funds and supports programs implementing early learning and literacy strategies to help improve third grade literacy rates in the most underserved rural and urban communities across the state of Colorado. Many of these programs engage volunteers. Each program will participate in a unique evaluation to determine its impact on increasing third grade reading proficiency as measured by standardized reading assessments or other measures predictive of third grade reading achievement.





NEW PROFIT INC.

AWARDED IN: 2010

SIF INVESTMENT 2010-2012: \$15.0 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$15.0 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$26.4 million

AREAS OF IMPACT: State of California, state of Connecticut, state of Missouri, state of South Carolina, state of West Virginia, Denver, CO, Miami, FL, Atlanta, GA, Chicago, IL, Indianapolis, IN, New Orleans, LA, Boston, MA, Baltimore, MD, St. Paul, MN, Charlotte, NC, New York, NY, Philadelphia, PA, Providence, RI, and Seattle, WA

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:

Blue Ridge Foundation New York, Carnegie Corporation of New York, JP Morgan Chase & Co., the Kresge Foundation, Open Society Foundations, Robin Hood Foundation, SeaChange Capital Partners, and State Street Foundation

New Profit helps innovative nonprofit organizations dramatically improve opportunities for children, families, and communities. With SIF support, New Profit has partnered with six innovative youth-focused nonprofits to help young people better navigate the complex pathway from high school to college and productive employment. Programs focus on increasing high school graduation or GED attainment, college enrollment, and college credit accumulation rates, as well as securing living wage employment for participating youth. New Profit's six nonprofit subgrantees will implement unique evaluations to determine the impact of participation on the young people they serve, taking into account varying degrees of participation, differences across sites, and more.



THE EDNA MCCONNELL CLARK FOUNDATION

AWARDED IN: 2010

SIF INVESTMENT 2010-2012: \$30.0 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$30.0 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$50.0 million

AREAS OF IMPACT: Contra Costa, CA, Fresno, CA, Los Angeles, CA, Oakland, CA, Sacramento, CA, San Diego, CA, San Francisco, CA, San Jose, CA, San Raphael, CA, Washington, DC, Wilmington, DE, St. Petersburg, FL, Barnesville, GA, Monticello, GA, Smyrna, GA, Chicago, IL, Indianapolis, IN, Boston, MA, Worcester, MA, Baltimore, MD, Detroit, MI, Pearl, MS, Newark, NJ, Vineland, NJ, Albany, NY, Binghamton, NY, Bronx, NY, Buffalo, NY, New York, NY, Rochester, NY, Syracuse, NY, Cape Fear, NC, Charlotte, NC,

Durham, NC, High Point, NC, Robeson, NC, Winston-Salem, NC, Tulsa, OK, Charleston, SC, Midlands, SC, Spartanburg, SC, Dallas, TX, Martinsburg, WV, Parkersburg, WV, and North Carolina (Burke, Catawba, Cleveland, Davidson, Forsyth, Guilford, Jackson, Lincoln, Mecklenburg, Pitt, Randolph, Rockingham, Rowan, Scotland, and Wake Counties)

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:

The Annie E. Casey Foundation, The Duke Endowment, George Kaiser Family Foundation, The JPB Foundation, The Kresge Foundation, Open Society Foundations, Penzance Foundation, Samberg Family Foundation, The Starr Foundation, Tipping Point Community, The Wallace Foundation, Weingart Foundation, and The William and Flora Hewlett Foundation

The Edna McConnell Clark Foundation (EMCF) makes significant, long-term investments in the development and growth of nonprofit organizations with proven programs that help low-income youth make successful transitions to independent and productive adulthood. With SIF investment, EMCF is increasing the scale and impact of youth development organizations that help youth ages 9-24: 1) improve their educational skills and academic

achievement; 2) prepare for the world of work and make the transition to employment and economic independence; and 3) avoid high-risk behaviors such as criminal activity and teen pregnancy. EMCF will implement unique evaluations for each of its nine nonprofit subgrantees. Studies will include assessments of program implementation in new settings or across sites, evaluations of the impacts of selected program models, analyses of program cost-effectiveness, and more.

LIVE UNITED



Greater Twin Cities United Way

GENERATION NEXT IN PARTNERSHIP WITH GREATER TWIN CITIES UNITED WAY

AWARDED IN: 2012

SIF INVESTMENT 2012: \$2.0 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$2.0 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$2.2 million

ANTICIPATED AREAS OF IMPACT: Minnesota (Minneapolis, St. Paul, and Anoka, Carver, Dakota, Hennepin, Ramsey, Scott, and Washington Counties)

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING: This 2012 grantee will begin reporting match funders in FY 2013.

Generation Next in partnership with Greater Twin Cities United Way will transform the landscape of strategies aimed at improving educational outcomes for low-income Twin Cities children and youth at risk for academic failure through their local STRIVE Alliance collective impact initiative. With their Social Innovation Fund grant they will develop a strong portfolio of replicable, evidence-based programs designed to improve kindergarten readiness, third grade reading proficiency, ninth grade readiness for upper-level math, four-year graduation rates, and college enrollment rates for between 1,500 and 2,000 low-income youth each year. Generation Next will select nonprofit subgrantees in 2013 and will finalize evaluation plans pertaining to those subgrantees after awards are made.



United Way
of Greater Cincinnati

UNITED WAY OF GREATER CINCINNATI

AWARDED IN: 2010

SIF INVESTMENT 2010-2012: \$3.0 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$3.0 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$5.1 million

AREAS OF IMPACT: Covington, KY, Newport, KY, and Cincinnati, OH

IMPLEMENTATION PARTNER: The Strive Partnership

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING: The Andrew Jergens Foundation, The Carol Ann and Ralph V. Haile, Jr./U.S. Bank Foundation, The Craig Young Family Foundation, The Daniel & Susan Pfau Foundation, Duke

Energy Foundation, Fifth Third Bank Trustee, The Greater Cincinnati Foundation, Jacob G. Schmidlapp Trust, JPMorgan Chase & Co., KnowledgeWorks Foundation, P&G Fund, Thomas J. Emery Memorial, and Toyota

United Way of Cincinnati and Strive Partnership are leading a project with a dozen local grantmakers to support community solutions for children – from cradle to career. With SIF support, the partnership is making investments in early education, mentoring and literacy programs, college

access, career pathways, and other innovations. The SIF grant builds on years of collaborative work to identify what children and youth in the area need to succeed, measure progress through an annual report card, elevate nonprofit performance through the use of new management tools, and replicate tested programs. United Way of Greater Cincinnati's eight nonprofit subgrantees will each implement unique evaluations to assess the impact of their programs on the young people they serve.

LIVE UNITED



United Way
for Southeastern Michigan

UNITED WAY FOR SOUTHEASTERN MICHIGAN

SELECTED IN: 2011

SIF INVESTMENT 2011-2012: \$4.0 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$4.0 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$6.8 million

AREAS OF IMPACT: Michigan (Detroit and Macomb, Oakland, and Wayne Counties)

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:

Early Childhood Investment Corporation, Ford Motor Company Fund, General Motors Foundation, The Kresge Foundation, Max M. & Marjorie S. Fisher Foundation, PNC Foundation, The Skillman Foundation, and W.K. Kellogg Foundation

Since 2005, the United Way for Southeastern Michigan (UWSEM) has set a goal that 80 percent of children in Detroit should enter kindergarten with the social, emotional, and cognitive foundation for success. UWSEM's Greater Detroit Early Childhood Innovation Fund will address greater Detroit's long-term systemic social and economic problems by investing in children at an early age. Currently UWSEM supports a base platform of service delivery designed to reach children ages 0 to 5 in the Detroit Metropolitan area. This base platform of services, called the Early Learning Communities model, is what UWSEM's Greater Detroit Early Childhood Innovation Fund, supported by the SIF, is expanding and replicating. UWSEM's 11 nonprofit subgrantees will participate in unique evaluations to determine the impacts of their programs on the school-readiness of young children they serve.



VENTURE PHILANTHROPY PARTNERS

SELECTED IN: 2010

SIF INVESTMENT 2010-2012: \$6.0 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$6.0 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$9.6 million

AREAS OF IMPACT: Washington, DC metropolitan area including Maryland and Virginia

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:

Cafritz Charitable Trust, Citi Foundation, Darden Restaurants, Deloitte, The Economic Club of Washington D.C., the Edna McConnell Clark Foundation, Freddie Mac Foundation, Gilead Foundation, Hattie M. Strong Foundation, The Herb Block Foundation, Jack Kent Cooke Foundation, Kaiser Permanente, Kimsey Foundation, MARPAT Foundation, Meyer Foundation, The Morris & Gwendolyn Cafritz Foundation, The Nancy Peery Marriott Foundation, Inc., Open Society Foundations, Rockefeller Philanthropy Advisors, The Summit Fund of Washington, Taco Bell, W.K. Kellogg Foundation, Weissberg Foundation, and World Bank Group

Venture Philanthropy Partners (VPP) is a philanthropic investment organization that helps great leaders build stronger high-performing nonprofit institutions. VPP concentrates money, expertise, and personal contacts to improve the lives and boost the opportunities of children and youth of low-income families in the National Capital Region. With SIF support, VPP is investing in six nonprofit organizations to build a powerful network addressing the education, employment, and healthy behavior needs of low-income youth ages 14 to 24. These organizations will directly serve an estimated 20,000 young people by 2015. Subgrantees are each implementing individual independent evaluations to assess programmatic impact, and are all collectively designing an innovative school-based networked approach to serving at-risk youth.

HEALTHY FUTURES INTERMEDIARIES



AIDS UNITED

AWARDED IN: 2010

SIF INVESTMENT 2010-2012: \$6.1 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$6.1 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$11.7 million

AREAS OF IMPACT: Montgomery, AL, Los Angeles, CA, San Diego, CA, Chicago, IL, Boston, MA, St. Louis, MO, New York, NY, and Washington, DC

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:

Abbott Laboratories Fund, Bristol-Myers Squibb, Broadway Cares/Equity Fights AIDS, Chevron, Elton John AIDS Foundation, Ford Foundation, Gilead Sciences, Janssen Therapeutics, John Taylor Memorial Fund, Levi Strauss Foundation, M•A•C AIDS Fund, OraSure Technologies, Inc., Rogers Innovation Fund, ViiV Healthcare, and Walgreens

The mission of AIDS United is to end the AIDS epidemic in the United States through advocacy, strategic grantmaking, and organization capacity building. With partners throughout the country, AIDS United is working to ensure that people living with and affected by HIV/AIDS have access to the prevention and care services they need and deserve. With SIF investment, AIDS United is supporting innovative strategies being pursued by eight organizations in the U.S. that will increase access to care and improve health outcomes for at least 3,500 low-income individuals living with HIV/AIDS. AIDS United has partnered with researchers at Johns Hopkins University Bloomberg School of Public Health to conduct comparisons of outcomes across sites, case studies focused on implementation, and a cost-benefit analysis. In future years they will compare outcomes of participation in their Access to Care initiative to the outcomes of nonparticipation.



CORPORATION FOR SUPPORTIVE HOUSING

AWARDED IN: 2011

SIF INVESTMENT 2011-2012: \$2.3 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$2.3 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$2.8 million

AREAS OF IMPACT: Los Angeles, CA, San Francisco, CA, Hartford, CT, and Ann Arbor, MI

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING: Conrad N. Hilton Foundation, Fannie Mae, The Jacob & Valeria Langeloth Foundation, The Melville Charitable Trust, and UniHealth

For 20 years, the Corporation for Supportive Housing (CSH) has led the national movement to prevent and end homelessness. CSH partners with communities to create supportive housing – permanent affordable housing linked to intensive social and health services to address the root causes of homelessness. With SIF investment, CSH is expanding and replicating models that combine health, housing, and social services to improve outcomes for homeless individuals with complex health needs and significantly reduce health care costs to local public agencies. CSH is conducting their first-ever multi-site evaluation to determine if supportive housing is a solution for Medicaid’s high-cost “super users,” improving their housing and health status while bending the Medicaid cost curve.



FOUNDATION FOR A HEALTHY KENTUCKY

AWARDED IN: 2010

SIF INVESTMENT 2010-2012: \$3.0 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$3.0 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$4.7 million

AREAS OF IMPACT: Kentucky (Edgewood, Elliott, Floyd, Johnson, LaGrange, Lewis, Louisville, Magoffin, Martin, Morgan, Newport and Bath, Jefferson, McCreary, Meade, Menifee, Montgomery, Powell, Rowan, and Wolfe Counties)

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING: Baptist Hospital Foundation, City of LaGrange, LaGrange Rotary Club, Mansbach Foundation, Metro United Way, Norton Foundation, and Oldham County

The Foundation for a Healthy Kentucky is working to address the unmet health care needs of Kentuckians. Its approach centers on developing and influencing health policy, promoting lasting change in the systems by which health care is provided, improving access to care, reducing health risks and disparities, and promoting health equity. With SIF support, the Foundation is improving access to needed health services for residents in low-income and underserved communities in Kentucky. Their nine subgrantees employ innovative strategies to increase physical activity, improve nutrition, curb smoking and other unhealthy habits, and increase access to health care. Each nonprofit subgrantee will participate in a unique evaluation to determine their impact on community health in the state.



MISSOURI FOUNDATION FOR HEALTH

MISSOURI FOUNDATION FOR HEALTH

AWARDED IN: 2010

SIF INVESTMENT 2010-2012: \$2.9 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$2.9 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$5.0 million

AREAS OF IMPACT: Missouri (Edina, Independence, Lexington, St. Joseph, St. Louis, Springfield, and Unionville)

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:

Blue Cross & Blue Shield of Kansas City, City of Independence Parks and Recreation, City of Independence Public Works, City of St. Joseph Health Department, City of St. Joseph Public Works and Transportation, County of Putnam County Commission, Dr. Dawn A. Fairley, Farmers Bank of Northern Missouri, Great Western Bank, Healthcare Foundation of Greater Kansas City, Heartland Foundation, Heartland Health, Hy-Vee, Incarnate Word, Jordan Valley Community Health Center, Kid D Barn Daycare, Knox County Community Center Board, Lion's Club, McCutchen and Son Insurance, Northeast Missouri Rural Telephone Company, Ozark Family YMCA, Dr. Joel W. Pratt, Putnam County

Foundation, Putnam County Health Department Board of Trustees, Putnam County State Bank, Springfield-Greene County Health Department, SSM Cardinal Glennon Children's Medical Center, TICO Manufacturing, Unionville City Council, Unionville Rotary, Utility Safety and Design Inc., Walmart, and YMCA of St. Joseph

The Missouri Foundation for Health (MFH) is the largest health care foundation in the state and is among the largest of its kind in the country. Created in 2000, MFH supports hundreds of health-focused Missouri nonprofits. With SIF support, MFH is investing in subgrantees working in low-income communities across the state to reduce the risk factors and prevalence of two preventable causes of chronic disease and death: tobacco use and obesity. MFH uses community engagement and development principles to increase community capacity to implement best practices in obesity prevention and tobacco control. Through their evaluation, MFH will assess community-level changes to local health policy and environmental factors that promote physical activity, healthy eating, reductions in smoking rates, and reductions of exposure to second-hand smoke.



THE JOHN A. HARTFORD FOUNDATION

AWARDED IN: 2012

SIF INVESTMENT 2012: \$2.0 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$2.0 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$3.0 million

ANTICIPATED AREAS OF IMPACT: Alaska, Idaho, Montana, Washington, and Wyoming

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:

This 2012 grantee will begin reporting match funders in FY 2013.

Founded in 1929, the John A. Hartford Foundation is a committed champion of health care training, research and service system innovations that will ensure the well-being and vitality of older adults. Its mission is to improve the health of older Americans. Today, the Foundation is America's leading philanthropy with a sustained interest in aging and health. With SIF investment, and in partnership with the University of Washington's Advancing Integrated Mental Health Solutions (AIMS) Center, a long-time Hartford grantee, the Foundation will expand the evidence-based IMPACT model of integrated care to treat depression in adults of all ages residing in rural communities in five

states. Under the IMPACT model, primary care providers are supported by trained mental health specialists to care for the large number of patients they see with undiagnosed, untreated, or ineffectively treated depression. Effective treatment using IMPACT improves depression symptoms, social and work related functioning, and economic outcomes. Subgrantees will each identify and treat at least 300 to 1,000 adults over three years. The John A. Hartford Foundation will finalize its selection of nonprofit subgrantees in 2013 and will finalize evaluation plans pertaining to those subgrantees after their awards are made.



U.S. SOCCER FOUNDATION

AWARDED IN: 2011

SIF INVESTMENT 2011-2012: \$2.0 million

INTERMEDIARY MATCH COMMITMENT TO DATE: \$2.0 million

SUBGRANTEE MATCH COMMITMENT TO DATE: \$3.6 million

AREAS OF IMPACT: El Monte, CA, Los Angeles, CA, Denver, CO, Atlanta, GA, Detroit, MI, Camden, NJ, Trenton, NJ, Buffalo, NY, Dayton, OH, Chester, PA, Houston, TX, Seattle, WA, and Washington, DC

ORGANIZATIONS THAT HAVE PROVIDED MATCH FUNDING:
The Arthur M. Blank Family Foundation and United Health Foundation

U.S. Soccer Foundation is a leader in sports-based youth development and is using soccer as a vehicle for social change among urban youth. By providing accessible

and affordable initiatives, the Foundation has delivered positive health and social outcomes. With SIF support, the Foundation is investing in the expansion and replication of its Soccer for Success (SfS) program across the country. Soccer for Success is an after-school program that improves the health of low-income youth by reducing obesity through physical activity and nutrition education. SfS uses a group mentoring model supported by a sports-based environment to encourage physical activity with an infusion of nutrition, health education, and healthy lifestyles. The U.S. Soccer Foundation will track reduction in body mass index ratings, increase in nutrition knowledge, and increase in fitness levels. In the first year U.S. Soccer Foundation's evaluation will study the implementation of the program, and in subsequent years will compare outcomes for young people who participate in the program to outcomes for young people who do not participate.

APPENDIX C:

FY 2010–2012 SUMMARY OF NONPROFIT SUBGRANTEES

Each of the nonprofit subgrantees listed below was selected by an intermediary during FY 2010-2012 to receive an annual grant award of \$100,000 or more for up to five years to expand their impact. Most were initially awarded one-year grants; some were awarded two-year grants. Grant award amounts may fluctuate over the five-year grant period. Intermediaries selected in FY 2012 will make awards to additional nonprofit subgrantees in FY 2013. The areas of impact listed below are the locations where nonprofit subgrantees are working in communities. These locations are not always the same as the location of a nonprofit subgrantee's headquarters.

NONPROFIT SUBGRANTEE	INTERMEDIARY	AREAS OF IMPACT	AMOUNT OF INITIAL AWARD
MULTI-STATE			
BELL (Building Education Leaders for Life)	The Edna McConnell Clark Foundation	Oakland, CA, San Jose, CA, San Rafael, CA, Boston, MA, Worcester, MA, Baltimore, MD, Charlotte, NC, Winston-Salem, NC, Newark, NJ, New York, NY, and Spartanburg, SC	\$2,000,000
Center for Employment Opportunities	The Edna McConnell Clark Foundation	Fresno, CA, Oakland, CA, San Diego, CA, Albany, NY, Binghamton, NY, Buffalo, NY, New York, NY, Rochester, NY, Syracuse, NY, and Tulsa, OK	\$2,250,000
The Children's Aid Society—Carrera Adolescent Pregnancy Prevention Program	The Edna McConnell Clark Foundation	Wilmington, DE, St. Petersburg, FL, Barnesville, GA, Monticello, GA, Smyrna, GA, Chicago, IL, Detroit, MI, Vineland, NJ, New York, NY, Tulsa, OK, Martinsburg, WV, and Parkersburg, WV	\$1,500,000
The Children's Home of Cincinnati	United Way of Greater Cincinnati	Covington, KY, Newport, KY, and Cincinnati, OH	\$325,000
Cincinnati Museum Center	United Way of Greater Cincinnati	Covington, KY, Newport, KY, and Cincinnati, OH	\$110,000
College Summit	New Profit Inc.	State of California, state of Connecticut, state of Missouri, state of South Carolina, state of West Virginia, Denver, CO, Miami, FL, Indianapolis, IN, Baltimore, MD, and New York, NY	\$1,750,000

College Summit-National Capital Region	Venture Philanthropy Partners	Washington, DC, Prince George's County, MD, Alexandria, VA, and Arlington, VA	\$948,522
Every Child Succeeds	United Way of Greater Cincinnati	Covington, KY, Newport, KY, and Cincinnati, OH	\$100,000
iMentor	New Profit Inc.	Miami, FL, St. Paul, MN, New York, NY, and Philadelphia, PA	\$1,100,000
National College Advising Corps	New Profit Inc.	State of California, state of Missouri, Chicago, IL, Charlotte, NC, and New York, NY	\$1,500,000
SEED Foundation	The Edna McConnell Clark Foundation	Washington, DC and Baltimore, MD	\$2,000,000
Year Up	New Profit Inc.	State of California, Atlanta, GA, Chicago, IL, Boston, MA, Baltimore, MD, New York, NY, Providence, RI, and Seattle, WA	\$2,250,000
YouthBuild USA	New Profit Inc.	State of California, state of Connecticut, state of Missouri, state of South Carolina, state of West Virginia, Denver, CO, Miami, FL, Indianapolis, IN, Baltimore, MD, and New York, NY	\$1,100,000
ALABAMA			
Medical AIDS Outreach	AIDS United	Montgomery, AL	\$234,586
Southwest Alabama Workforce Development Council	Jobs for the Future, Inc.	Mobile, AL	\$300,000

CALIFORNIA

AIDS Project Los Angeles	AIDS United	Los Angeles, CA	\$278,608
Bay Area Workforce Funding Collaborative/San Francisco Foundation	Jobs for the Future, Inc.	Alameda, Contra Costa, Marin, Napa, San Francisco, San Mateo, Santa Clara, Santa Cruz, Solano, and Sonoma, CA	\$600,000
Brotherhood Crusade	U.S. Soccer Federation Foundation	Los Angeles, CA	\$300,000
Bucklew Programs	REDF	San Rafael, CA	\$550,000
Center for Employment Opportunities	REDF	Oakland, CA and San Diego, CA	\$502,131
Children's Institute, Inc.	The Edna McConnell Clark Foundation	Los Angeles, CA	\$2,000,000
Christie's Place, Inc.	AIDS United	San Diego, CA	\$276,241
Chrysalis	REDF	Los Angeles, CA	\$595,000
Coalition for Responsible Community Development	REDF	Los Angeles, CA	\$300,000
Community Housing Partnership	REDF	San Francisco, CA	\$500,000
Community Resource Center	REDF	Encinitas, CA	\$500,000
Economic Roundtable	Corporation for Supportive Housing	Los Angeles, CA	\$375,000
El Monte Community Building Initiative (CBI)	U.S. Soccer Federation Foundation	El Monte, CA	\$135,000
HomeBricks	NCB Capital Impact	San Francisco, CA	\$130,000
HomeStart, Inc.	Local Initiatives Support Corporation	San Diego, CA	\$100,000
International Rescue Committee, Inc.	Local Initiatives Support Corporation	San Diego, CA	\$135,000
Merritt Community College	Local Initiatives Support Corporation	Oakland, CA	\$160,000
North County Lifeline, Inc.	Local Initiatives Support Corporation	Vista, CA	\$135,000
Rubicon Programs, Inc.	Local Initiatives Support Corporation	Richmond, CA	\$140,000
Sacred Heart Community Service	Local Initiatives Support Corporation	San Jose, CA	\$110,000
San Diego Housing Commission	Local Initiatives Support Corporation	San Diego, CA	\$135,000
San Diego Workforce Funders Collaborative/San Diego Workforce Partnership, Inc.	Jobs for the Future, Inc.	San Diego County, CA	\$396,625
Taller San Jose	REDF	Santa Ana, CA	\$500,000
Tenderloin Neighborhood Development Corporation (TNDC)	Corporation for Supportive Housing	San Francisco, CA	\$425,000
Urban Strategies	REDF	San Francisco, CA	\$545,093
Weingart Center Association	REDF	Los Angeles, CA	\$499,927

COLORADO

The Bridge Project	Mile High United Way	Denver, CO	\$118,110
Centennial Board of Cooperative Educational Services	Mile High United Way	Adams, Arapahoe, Cheyenne, Elbert, Kit Carson, Larimer, Lincoln, Logan, Morgan, Phillips, Sedgwick, Washington, Weld, and Yuma Counties, CO	\$235,316
Clayton Early Learning	Mile High United Way	Denver, CO	\$159,417

Colorado Humanities	Mile High United Way	Alamosa, Archuleta, Baca, Bent, Conejos, Costilla, Crowley, Custer, Delta, Denver, Eagle, El Paso, Garfield, Huerfano, Kit Carson, Larimer, Las Animas, Lincoln, Montezuma, Mesa, Moffat, Otero, Pueblo, Prowers, Rio Blanco, Rio Grande, Routt, Saguache, San Miguel, Summit, and Weld Counties, CO	\$240,260
Colorado Parent & Child Foundation	Mile High United Way	Denver, CO	\$371,097
Colorado Rapids Youth Soccer Club	U.S. Soccer Federation Foundation	Denver, CO	\$150,000
Colorado Statewide Parent Coalition	Mile High United Way	Adams, Alamosa, Boulder, Crowley, Denver, Fremont, Larimer, Montrose, Ouray, Pueblo, Rio Grande, Saguache, San Miguel, and Summit Counties, CO	\$168,645
Denver Public Schools Foundation	Mile High United Way	Denver, CO	\$106,842
The Jefferson Foundation	Mile High United Way	Jefferson County, CO	\$121,339
Reading Partners	Mile High United Way	Adams, Denver, El Paso, and Larimer Counties, CO	\$349,000
Save the Children Federation	Mile High United Way	Conejos, Costilla, Mineral, Rio Grande, and Saguache Counties, CO	\$400,000
Summit54	Mile High United Way	Eagle, Garfield, and Pitkin Counties, CO	\$293,038
CONNECTICUT			
Connecticut AIDS Resource Center (CARC)	Corporation for Supportive Housing	Hartford, CT	\$400,000
Workforce Solutions Collaborative of Metro Hartford/United Way of Central and Northeastern CT	Jobs for the Future, Inc.	Hartford, CT	\$300,000
DISTRICT OF COLUMBIA			
City First Enterprises, Inc.	NCB Capital Impact	Washington, DC	\$130,000
DC SCORES	U.S. Soccer Federation Foundation	Washington, DC	\$100,000
KIPP DC	Venture Philanthropy Partners	Washington, DC	\$1,112,686
Metro TeenAIDS	Venture Philanthropy Partners	Washington, DC	\$635,000
Urban Alliance Foundation	Venture Philanthropy Partners	Washington, DC	\$746,152
Washington AIDS Partnership	AIDS United	Washington, DC	\$321,283
FLORIDA			
Housing Partnership, Inc.	NCB Capital Impact	Broward and Palm Beach Counties, FL	\$130,000
GEORGIA			
Atlanta CareerRise - United Way of Metro Atlanta	Jobs for the Future, Inc.	Atlanta, GA	\$300,000
Boys & Girls Club of Metro Atlanta	U.S. Soccer Federation Foundation	Atlanta, GA	\$100,000

ILLINOIS

AIDS Foundation of Chicago	AIDS United	Chicago, IL	\$258,369
Association House	Local Initiatives Support Corporation	Chicago, IL	\$142,500
The Cara Program	Local Initiatives Support Corporation	Chicago, IL	\$175,000
Central States SER	Local Initiatives Support Corporation	Chicago, IL	\$155,000
Greater Southwest Development Corporation	Local Initiatives Support Corporation	Chicago, IL	\$132,500
Humboldt Park Social Services	Local Initiatives Support Corporation	Chicago, IL	\$132,500
Instituto del Progreso Latino	Local Initiatives Support Corporation	Chicago, IL	\$382,500
Jane Addams Resource Corporation	Local Initiatives Support Corporation	Chicago, IL	\$155,000
Metropolitan Family Services	Local Initiatives Support Corporation	Chicago, IL	\$150,000
North Lawndale Employment Network	Local Initiatives Support Corporation	Chicago, IL	\$140,000
Safer Foundation	Local Initiatives Support Corporation	Chicago, IL	\$125,000

INDIANA

Flanner House of Indianapolis	Local Initiatives Support Corporation	Indianapolis, IN	\$135,000
Hawthorne Community Center	Local Initiatives Support Corporation	Indianapolis, IN	\$123,000
John H. Boner Community Center	Local Initiatives Support Corporation	Indianapolis, IN	\$151,000
Mary Rigg Neighborhood Center	Local Initiatives Support Corporation	Indianapolis, IN	\$140,000
Shepherd Community	Local Initiatives Support Corporation	Indianapolis, IN	\$103,000
Southeast Community Services	Local Initiatives Support Corporation	Indianapolis, IN	\$150,000

IOWA

Central Iowa Works Funding Collaborative/United Way of Central Iowa	Jobs for the Future, Inc.	Des Moines, IA	\$600,000
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KENTUCKY

Brighton Center	Local Initiatives Support Corporation	Newport, KY	\$145,000
Covington Independent Public Schools	United Way of Greater Cincinnati	Covington, KY	\$220,000
Cumberland Family Medical Center, Inc.	Foundation for a Healthy Kentucky	McCreary County, KY	\$250,000
Home of the Innocents	Foundation for a Healthy Kentucky	Jefferson County, KY	\$250,000
King's Daughter's Medical Center	Foundation for a Healthy Kentucky	Elliott, Floyd, Johnson, Lewis, Magoffin, Martin, Morgan, and Rowan Counties, KY	\$124,548
Meade Activity Center, Inc.	Foundation for a Healthy Kentucky	Meade County, KY	\$250,000
Montgomery County Health Department	Foundation for a Healthy Kentucky	Bath, Menifee, and Montgomery Counties, KY	\$100,000
Norton Healthcare Foundation	Foundation for a Healthy Kentucky	Louisville, KY	\$100,000
Oldham County Health Department	Foundation for a Healthy Kentucky	Carroll, Henry, Jefferson, Oldham, Owen, and Trimble Counties, KY	\$100,000
St. Elizabeth Medical Center	Foundation for a Healthy Kentucky	Edgewood, KY	\$100,000
St. Joseph Health System	Foundation for a Healthy Kentucky	Powell and Wolfe Counties, KY	\$250,000
WIRED65 Regional Workforce Partners - Kentuckiana Works Foundation	Jobs for the Future, Inc.	Louisville, KY	\$300,000

LOUISIANA			
New Orleans Works/Greater New Orleans Foundation	Jobs for the Future, Inc.	Jefferson, Orleans, Saint Bernard, Saint Charles, Saint James, Saint John the Baptist, and Saint Tammany Parishes, LA	\$300,000
Workforce Innovations in Northwest Louisiana/Community Foundation of North Louisiana	Jobs for the Future, Inc.	Beinville, Bossier, Caddo, Claiborne, DeSoto, Lincoln, Natchitiches, Red River, Sabine, and Webster Parishes, LA	\$300,000
MARYLAND			
Baltimore Workforce Funders Collaborative/Association of Baltimore Area Grantmakers	Jobs for the Future, Inc.	Baltimore, MD	\$600,000
MASSACHUSETTS			
AIDS Action Committee of Massachusetts	AIDS United	Boston, MA	\$217,250
Skillworks: Partners for a Productive Workforce/The Boston Foundation	Jobs for the Future, Inc.	Boston, MA	\$600,000
MICHIGAN			
Arab Community Center for Economic and Social Services	United Way for Southeastern Michigan	Dearborn, Detroit, and Hamtramck, MI	\$219,145
Catholic Social Services of Washtenaw County	Corporation for Supportive Housing	Ann Arbor, MI	\$200,000
Detroit Parent Network	United Way for Southeastern Michigan	Detroit, MI	\$250,000
Detroit Public Television	United Way for Southeastern Michigan	Detroit, Hamtramck, Inkster, Pontiac, River Rouge, Warren, and Wixom, MI	\$152,845
Focus: HOPE	Local Initiatives Support Corporation	Detroit, MI	\$136,000
The Guidance Center	United Way for Southeastern Michigan	River Rouge and Southgate, MI	\$235,000
Lighthouse of Oakland County	Local Initiatives Support Corporation	Detroit, MI	\$126,500
Living Arts	United Way for Southeastern Michigan	Detroit, MI	\$100,000
Macomb Intermediate School District	United Way for Southeastern Michigan	Clinton Township and Warren, MI	\$175,947
Matrix Human Services	United Way for Southeastern Michigan	Detroit, MI	\$250,000
National Kidney Foundation of Michigan	United Way for Southeastern Michigan	Ann Arbor, Detroit, Hamtramck, Inkster, Pontiac, River Rouge, and Warren, MI	\$250,000
Oakland Livingston Human Service Agency	Local Initiatives Support Corporation	Pontiac, MI	\$135,000
Operation ABLE of Michigan	Local Initiatives Support Corporation	Detroit, MI	\$110,000
SER-Metro Detroit, Jobs for Progress	Local Initiatives Support Corporation	Detroit, MI	\$100,000
Southwest Counseling Solutions	United Way for Southeastern Michigan	Detroit, MI	\$126,000
Southwest Housing Solutions	Local Initiatives Support Corporation	Detroit, MI	\$170,500

Starfish Family Services	United Way for Southeastern Michigan	Inkster, MI	\$250,000
Think Detroit Police Athletic League	U.S. Soccer Federation Foundation	Detroit, MI	\$150,000
Vanguard CDC	United Way for Southeastern Michigan	Detroit, MI	\$175,000
MINNESOTA			
CommonBond Communities	Local Initiatives Support Corporation	Minneapolis and St. Paul, MN	\$150,000
Community Action Duluth	Local Initiatives Support Corporation	Duluth, MN	\$182,750
Comunidades Latinas Unidas En Servicio (CLUES)	Local Initiatives Support Corporation	Minneapolis and St. Paul, MN	\$150,000
Emerge Community Development	Local Initiatives Support Corporation	Minneapolis, MN	\$135,000
Lutheran Social Services of Minnesota	Local Initiatives Support Corporation	Minneapolis and St. Paul, MN	\$120,000
Project for Pride in Living	Local Initiatives Support Corporation	Minneapolis and St. Paul, MN	\$150,000
MISSISSIPPI			
Delta Workforce Funding Collaborative/ Foundation for the Mid-South	Jobs for the Future, Inc.	Jackson, MS	\$300,000
MISSOURI			
Catholic Charities of Kansas City St. Joseph	Mayor's Fund to Advance New York City	Kansas City, MO	\$226,710
Full Employment Council	Mayor's Fund to Advance New York City	Kansas City, MO	\$234,375
Health Care Coalition of Lafayette County	Missouri Foundation for Health	Concordia, Higginsville, Lexington, and Odessa, MO	\$130,601
Heartland Foundation	Missouri Foundation for Health	St. Joseph, MO	\$176,271
Independence City Health Department	Missouri Foundation for Health	Independence, MO	\$242,748
Knox County Community Center, Inc.	Missouri Foundation for Health	Edina, MO	\$388,187
Ozarks Regional YMCA	Missouri Foundation for Health	Springfield, MO	\$107,676
Putnam County Health Department	Missouri Foundation for Health	Unionville, MO	\$100,000
Saint Louis Effort for AIDS	AIDS United	St. Louis, MO	\$219,874
Saint Louis University	Missouri Foundation for Health	St. Louis, MO	\$157,175
NEW JERSEY			
Boys & Girls Club of Camden County	U.S. Soccer Federation Foundation	Camden, NJ	\$100,000
Boys & Girls Club of Trenton & Mercer County	U.S. Soccer Federation Foundation	Trenton, NJ	\$145,000
Community Asset Preservation Corporation	NCB Capital Impact	Newark, NJ	\$130,000
Newark Now	Mayor's Fund to Advance New York City	Newark, NJ	\$107,020
Rutgers University - Transitional Education and Employment Management (T.E.E.M.) Gateway	Mayor's Fund to Advance New York City	Newark, NJ	\$234,375
NEW YORK			
Amida Care, Inc.	AIDS United	New York, NY	\$372,385
BronxWorks	Mayor's Fund to Advance New York City	Bronx, NY	\$563,250

The Children's Aid Society	Mayor's Fund to Advance New York City	Bronx, NY	\$800,418
F-E-G-S Health and Human Services System	Mayor's Fund to Advance New York City	Bronx, NY	\$234,374
Food Bank for New York City	Mayor's Fund to Advance New York City	Bronx, NY	\$180,038
Henry Street Settlement	Mayor's Fund to Advance New York City	New York, NY	\$231,473
Independent Health Foundation	U.S. Soccer Federation Foundation	Buffalo, NY	\$150,000
Kingsborough Community College of the City University of New York	Mayor's Fund to Advance New York City	Brooklyn, NY	\$234,326
Long Island Housing Partnership	NCB Capital Impact	Long Island, NY	\$130,000
New York City Workforce Innovation Fund/Workforce Development Corporation	Jobs for the Future, Inc.	New York, NY	\$600,000
Per Scholas	Mayor's Fund to Advance New York City	Bronx, NY	\$301,811
Saint Nicks Alliance	Mayor's Fund to Advance New York City	Brooklyn, NY	\$246,415
NORTH CAROLINA			
Children's Home Society of North Carolina	The Edna McConnell Clark Foundation	Burke, Catawba, Cleveland, Davidson, Forsyth, Guilford, Jackson, Lincoln, Mecklenburg, Pitt, Randolph, Rockingham, Scotland, and Wake Counties, NC	\$2,000,000
OHIO			
Cincinnati Arts and Technology Center	United Way of Greater Cincinnati	Cincinnati, OH	\$150,000
Cincinnati Public Schools Early Childhood Education	United Way of Greater Cincinnati	Cincinnati, OH	\$180,000
Cincinnati Works	Local Initiatives Support Corporation	Cincinnati, OH	\$100,000
Easter Seals Work Resource Center	United Way of Greater Cincinnati	Cincinnati, OH	\$240,000
Partners for a Competitive Workforce/ United Way of Greater Cincinnati	Jobs for the Future, Inc.	Cincinnati, OH	\$600,000
Santa Maria Community Services	Local Initiatives Support Corporation	Cincinnati, OH	\$145,000
Towards Employment	Mayor's Fund to Advance New York City	Cleveland and Youngstown, OH	\$539,677
University of Cincinnati	United Way of Greater Cincinnati	Cincinnati, OH	\$275,000
Urban League of Greater Cincinnati	Local Initiatives Support Corporation	Cincinnati, OH	\$125,000
YMCA of Greater Dayton	U.S. Soccer Federation Foundation	Dayton, OH	\$155,000
OKLAHOMA			
Community Action Project of Tulsa	Mayor's Fund to Advance New York City	Tulsa, OK	\$200,000
Madison Strategies Group	Mayor's Fund to Advance New York City	Tulsa, OK	\$409,759

PENNSYLVANIA			
Job Opportunity Investment Network (JOIN) - United Way of Southeastern Pennsylvania	Jobs for the Future, Inc.	Philadelphia, PA	\$600,000
Pennsylvania Fund for Workforce Solutions/United Way of Pennsylvania	Jobs for the Future, Inc.	Erie, PA	\$600,000
Widener University	U.S. Soccer Federation Foundation	Chester, PA	\$100,000
RHODE ISLAND			
Amos House	Local Initiatives Support Corporation	Providence, RI	\$135,000
Dorcas Place Adult & Family Learning Center, Inc.	Local Initiatives Support Corporation	Providence, RI	\$122,000
Family Resources Community Action	Local Initiatives Support Corporation	Woonsocket, RI	\$139,000
Providence Housing Authority	Local Initiatives Support Corporation	Providence, RI	\$100,000
SOUTH CAROLINA			
Greenville Regional Workforce Collaborative/United Way of Greenville County	Jobs for the Future, Inc	Greenville County, SC	\$300,000
TENNESSEE			
The Children's Aid Society	Mayor's Fund to Advance New York City	Memphis, TN	\$930,675
The Housing Fund	NCB Capital Impact	Nashville, TN	\$130,000
TEXAS			
Alliance for Multicultural Community Services	Local Initiatives Support Corporation	Houston, TX	\$157,000
Austin Habitat for Humanity	NCB Capital Impact	Austin, TX	\$130,000
Houston Parks and Recreation Department	U.S. Soccer Federation Foundation	Houston, TX	\$115,000
San Antonio Housing Authority	Mayor's Fund to Advance New York City	San Antonio, TX	\$252,000
SER-Jobs for Progress of the Texas Gulf Coast	Local Initiatives Support Corporation	Houston, TX	\$146,000
United Way of Greater Houston—Bay Area Service Center	Local Initiatives Support Corporation	Houston, TX	\$164,000
United Way of San Antonio and Bexar County	Mayor's Fund to Advance New York City	San Antonio, TX	\$164,000
Volunteers of America Texas	Local Initiatives Support Corporation	Houston, TX	\$102,000
UTAH			
Mountainlands Community Housing Trust	NCB Capital Impact	Summit County , UT	\$130,000
VERMONT			
Champlain Housing Trust	NCB Capital Impact	Burlington, VT	\$130,000

VIRGINIA			
Dan River Region Collaborative/ Community Foundation of Dan River Region	Jobs for the Future, Inc.	Danville, VA	\$300,000
WASHINGTON			
Homestead Community Land Trust	NCB Capital Impact	King County, WA	\$130,000
SkillUp Washington/Seattle King County Workforce Development Council	Jobs for the Future, Inc.	King County, WA	\$600,000
Washington Youth Soccer	U.S. Soccer Federation Foundation	Seattle, WA	\$100,000
WISCONSIN			
Milwaukee Area Workforce Funding Alliance/Donors Forum of Wisconsin	Jobs for the Future, Inc.	Milwaukee, WI	\$600,000
Workforce Central/Encourage Community Foundation	Jobs for the Future, Inc.	South Wood County, WI	\$400,000



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