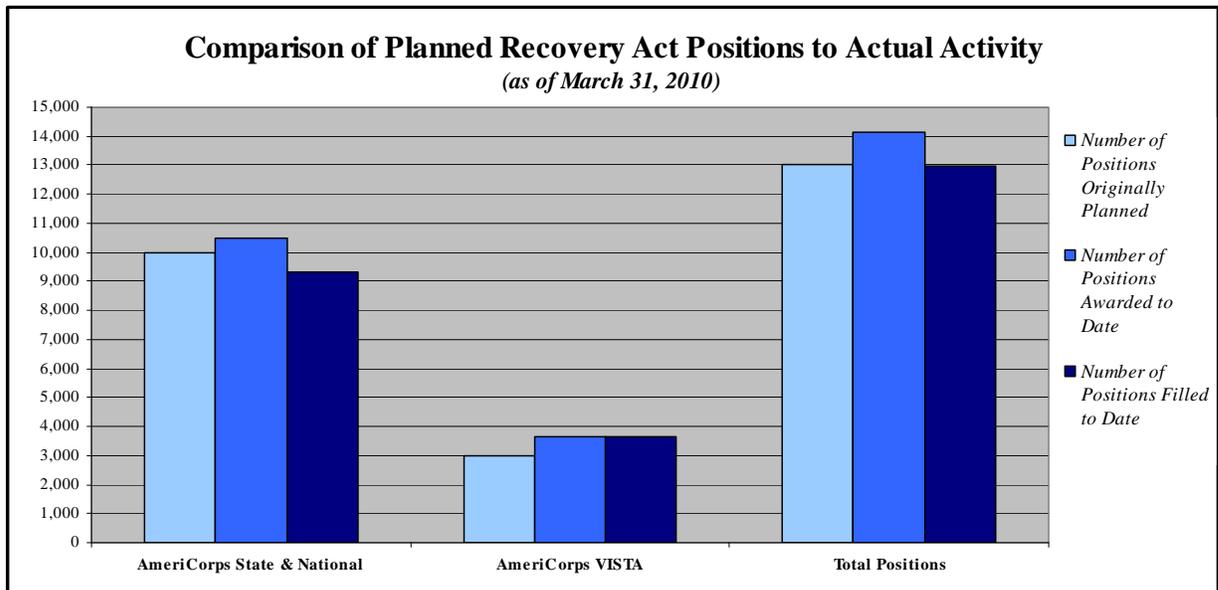


Corporation for National and Community Service Update on Implementation of the Recovery Act *(as of March 31, 2010)*

The American Recovery and Reinvestment Act of 2009 (Recovery Act) provided \$200 million¹ in funding to the Corporation for National and Community Service (the Corporation) to deploy an additional 10,000 AmeriCorps State & National and 3,000 AmeriCorps VISTA members, provide match relief to grantees running these programs, and to improve the Corporation’s Information Technology infrastructure. These AmeriCorps members are providing vital services to people facing unemployment, poverty, or other challenges by offering job counseling and placement services, providing foreclosure prevention and financial counseling, weatherizing homes, strengthening food banks, supporting health care and independent living services, and more.

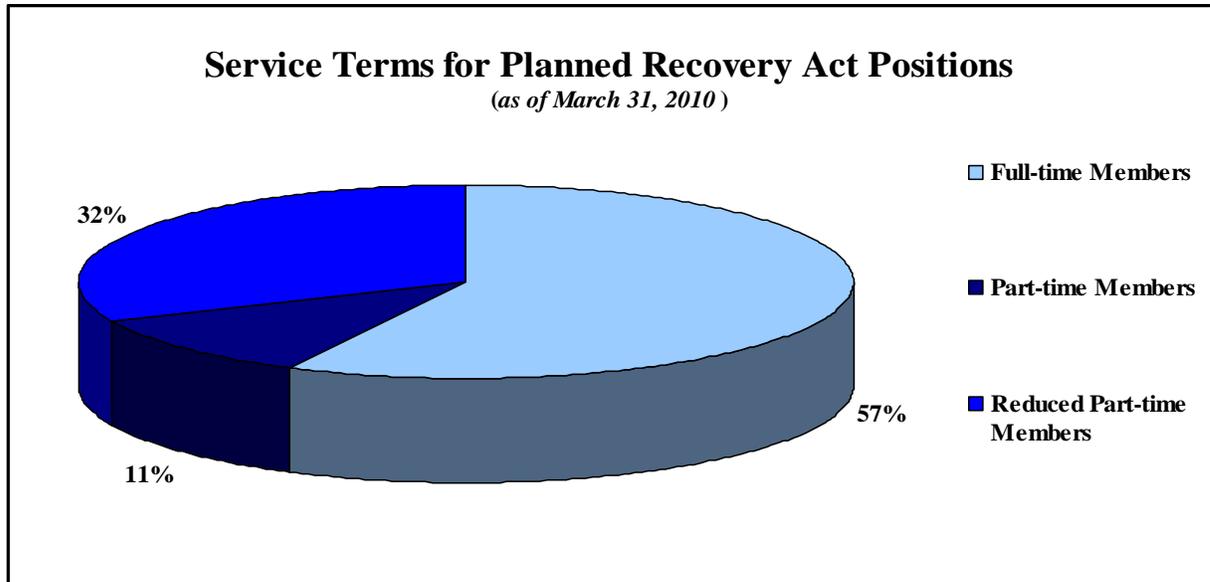


The Corporation acted swiftly to get funding into communities and boots on the ground, swearing in the first AmeriCorps VISTA members on April 24, 2009, and making AmeriCorps grants on May 14, 2009. As of March 31, 2010, the Corporation had enrolled 12,982 Recovery Act members [and surpassed the 13,000 mark in April]. The Corporation currently projects that total enrollments will be about 20 percent higher than originally planned, due primarily to the addition of 1,008 AmeriCorps VISTA Summer Associate members² in fiscal 2010. In addition, there was an increase in the number of reduced part-time members in the AmeriCorps State & National program with a corresponding decrease in part-time members. The reconfigured

¹ The Corporation’s Office of Inspector General received \$1 million in Recovery Act funding to carry out its oversight activities related to the Corporation’s implementation of the Act that is not included in this report.

² AmeriCorps VISTA Summer Associates serve for 8-10 weeks in the summer on existing VISTA projects to enhance project goals. Unlike full-time counterparts, Summer Associates can provide direct service.

portfolio supports a higher ratio of full-time members than originally planned.³ As a result of these changes the Corporation's plan now supports the enrollment of over 15,700 members in Recovery Act positions.



One year after enactment of the Recovery Act, preliminary data reported by our AmeriCorps State & National grantees and AmeriCorps VISTA Sponsoring Organizations shows these Recovery Act AmeriCorps members are achieving strong results, including:

- leveraging more than 400,000 volunteers to serve more than 2.9 million clients;
- generating more than \$41.5 million in cash and in-kind resources for nonprofits;
- providing employment and skills training and counseling to more than 83,400 clients;
- helping to place more than 7,700 people in jobs; and
- providing foreclosure and housing assistance services to more than 42,500 people.

Nationwide, many homeowners are losing their homes because they lack the ability to navigate the landscape of lending laws. Legal representation can help many homeowners save their homes and, more broadly, help to stabilize neighborhoods at risk. But with more than 3 million homeowners receiving foreclosure notices in 2009, nonprofit legal services programs everywhere are besieged with requests for foreclosure assistance, and too few people are able to obtain qualified legal guidance. Equal Justice Works received a \$1.2 million AmeriCorps State & National Recovery grant to place 30 AmeriCorps Recovery Fellows and 305 Summer Corps Fellows across the country to provide legal assistance to homeowners facing foreclosures and others experiencing financial challenges as a result of the recession. Since receiving the grant,

³ The Corporation's initial Recovery Act plan projected 13,000 positions with 50% full-time, 50% part-time and no reduced part-time positions. The current plan as presented in this update projects 57% full-time, 11% part-time and 32% reduced part-time members. Over the past five years the service terms for members has averaged 46% full-time, 16% part-time and 38% reduced part-time members. Reduced part-time members have less of an impact on the National Service Trust.

AmeriCorps Legal Fellows and Summer Corps members have helped 1,899 people needing home foreclosure and housing assistance, and have already helped to save 662 homes from foreclosure.

In West Tennessee, the AmeriCorps VISTA program partnered with the STAR Center to provide assistive technology and referrals for people with disabilities. The program helps them fulfill their goals of education, employment, and independent living. Through the Center’s Building Together Project, VISTAs build the capacity of the individual organizations where they serve and collaborate with other AmeriCorps VISTA members to develop resources and trainings and create related projects. Three members joined the project in May 2009. Since that time, they have recruited more than 535 community volunteers, who have contributed more than 6,000 hours of service. These members have also established community partnerships and expanded financial resources through effective communication, marketing, and outreach.

The following table provides information on the number of members currently planned and enrolled in the Corporation’s Recovery Act programs as of March 31, 2010:

American Recovery and Reinvestment Act AmeriCorps Member Positions					
AmeriCorps Program	Awarded		Certified Not⁴ Awarded	Planned Not Certified	Total
	Enrolled	Not Enrolled			
<i>AmeriCorps State & National</i>	9,341	1,142	–	652	11,135
<i>AmeriCorps VISTA</i>	2,907	–	1,008	–	3,915
<i>Total National Service Trust Positions</i>	12,248	1,142	1,008	652	15,050
<i>Members Electing a Stipend⁵</i>	734	–	–	–	734
Total Recovery Act Positions	12,982	1,142	1,008	652	15,784

Recovery Act members are projected to enroll between April 2009 (the initial AmeriCorps VISTA enrollments) and January 2011 (the last State & National enrollments). AmeriCorps members funded by the Recovery Act are providing vital direct support to economically distressed communities, offering job counseling and placement services, providing foreclosure prevention and financial counseling, weatherizing homes, strengthening food banks, supporting health care and independent living services, and providing other assistance to people facing unemployment, poverty, or other economic challenges.

In addition to providing direct services to individuals and communities affected by the economic downturn, Recovery Act AmeriCorps members are providing a critical boost to more than 600 nonprofits across the country by mobilizing volunteers, raising funds, creating programs, and expanding service delivery at a time of growing social need. Additional profiles of AmeriCorps Recovery Act programs in action and other success stories can be found at:

<http://www.nationalservice.gov/about/recovery/action.asp>.

⁴ Member positions classified as “Certified Not Awarded” have been approved by the Corporation’s Chief Executive Officer for award for which the final agreement has not been executed.

⁵ AmeriCorps VISTA members can elect to receive a cash stipend of \$1,200 in lieu of an education award from the National Service Trust.

AmeriCorps State & National

AmeriCorps State & National received \$89 million in Recovery Act funding to put an additional 10,000 members in programs and to provide relief from matching fund requirements.⁶ In May 2009 the Corporation awarded grants and cooperative agreements totaling nearly \$87 million to 130 State Commissions, National Direct grantees, and technical assistance providers that supported 10,483 new member positions. The following table summarizes the activity in the AmeriCorps State & National - Recovery Act account as of March 31, 2010:

Account	Appropriated	Obligated	Outlayed	% Obligated	% Outlayed
AmeriCorps State & National	\$ 89,000,000	\$ 86,831,809	\$39,739,106	97.56%	44.65%

AmeriCorps State & National Recovery Act funds outlayed to date are on target with projections. These funds are drawn down (outlayed) by grantees as they are used for authorized activities, which for the AmeriCorps State & National program are primarily member living allowances. Generally, grantees pay the living allowances on a bi-weekly basis, and draw down the funds throughout the entire program period.

As of March 31, 2010, there was \$2.2 million unobligated in Recovery Act funding for the AmeriCorps State & National program. The Corporation is planning to use these funds for additional match relief and to award additional members slots to programs by July 2010.

AmeriCorps State & National members who successfully complete their term of service also earn a Segal AmeriCorps Education Award paid through the National Service Trust Fund. The following table provides information on the number of State & National members enrolled in the National Service Trust Fund and the amount of education awards earned and used to date:

AmeriCorps State & National Trust Enrollment Activity <i>(as of March 31, 2010)</i>						
Term Type	Members Enrolled	Member Status			Amount Earned	Amount Used
		Still Serving	Earned an Award	Did Not Earn		
Full Time	4,916	4,565	25	326	\$ 53,867.80	\$ 5,646.99
Part-time	1,531	1,092	220	219	485,262.79	89,601.65
Reduced Part-time	2,894	1,552	1,103	239	1,266,772.09	521,283.24
Total	9,341	7,209	1,348	784	\$1,805,902.68	\$616,531.88

In addition to the government-wide information on the Recovery.gov web page, a list of all awardees receiving AmeriCorps State & National Recovery Act funding can be found at:

⁶ The Corporation initially planned for \$1 million in match replacement. However, due to the high number of grantees demonstrating that there was a lack of resources at the local level or that they would otherwise have to significantly reduce or alter their program, the Corporation awarded \$8.3 million in match replacement to 50 AmeriCorps State & National grantees.

http://www.nationalservice.gov/pdf/10_0430_recovervact_acsn.xls. This web page also provides information on the project period, the amounts awarded as of March 31, 2010, and number of members authorized for each AmeriCorps State & National Recovery Act grant.

The following table summarizes the preliminary results achieved by AmeriCorps State & National members serving in Recovery Act funded programs:

AmeriCorps State & National Recovery Act Program Performance Metrics <i>(Preliminary data through December 31, 2009)</i>			
Performance Measure	Award Target ^a	Results to Date ^b	% of Target
Clients receiving employment skills training and counseling ^c	28,718	23,569	82%
Clients placed in jobs ^c	2,146	354	16%
Hours of tutoring and literacy services provided to clients ^c	524,138	263,909	50%
Clients receiving tutoring and literacy services ^c	38,852	51,020	131%
Clients with improved academic success ^d	13,644	n/a	–
Clients receiving services related to financial literacy ^c	13,912	10,183	73%
Clients receiving services related to home foreclosures and housing assistance programs ^c	18,716	11,732	63%
Clients served who are able to remain in their housing ^c	2,111	1,117	53%
Clients receiving housing rehabilitation, weatherization and efficient-energy services ^c	20,484	10,467	51%
Existing homes and structures rehabilitated, weatherized or made more energy-efficient ^c	8,824	4,284	49%
Homes and structures made accessible for disabled persons	39	30	77%
Homeless individuals transitioned into affordable housing	338	238	70%
Clients receiving information on health insurance, care access and health benefits programs ^c	103,671	54,069	52%
Clients enrolled in health insurance and health benefits programs ^c	10,240	7,493	73%
Increase in the number of clients served from prior year ^d	607,340	n/a	–
Increase in the number of services offered to clients from the prior year ^d	25,935	n/a	–
Community volunteers recruited to address needs in their communities ^c	123,489	99,719	81%
Clients served by community volunteers ^c	899,829	817,433	91%
NOTES:			
^a Performance metrics and targets as established in the negotiated Recovery Act grant awards.			
^b Data is preliminary and only covers a portion of the project period as reported by national organizations and State Service Commissions through the reporting period ending December 31, 2009. Project performance periods for Recovery Act grant programs can extend to December 2010.			
^c While data definitions are uniform within a given metric, performance data cannot be compared across metrics due to differences in grantee program operations and data collection. For example, the metric for “Hours of tutoring and literacy services provided to clients” does not directly correspond to the metric “Clients receiving tutoring and literacy services.”			
^d This is an annual reporting metric. Data will not be available until after the end of the applicable project periods.			

AmeriCorps VISTA

The AmeriCorps VISTA program received \$65 million in Recovery Act funding to put an additional 3,000 members in programs around the country. Typically, under the VISTA model, the Corporation partners with Sponsoring Organizations who provide supervision for the member, while the Corporation provides the living allowance and other member support costs. In April 2009, just two months after the passage of the Recovery Act, the Corporation placed its first AmeriCorps VISTA members. The following table summarizes the activity in the AmeriCorps VISTA - Recovery Act account as of March 31, 2010:

Account	Appropriated	Obligated	Outlayed	% Obligated	% Outlayed
AmeriCorps VISTA	\$ 65,000,000	\$ 51,756,613	\$38,505,282	79.63%	59.24%

As of March 31, 2010, there was \$13.2 million unobligated in Recovery Act funding for the AmeriCorps VISTA program. A significant portion of these funds are reserved to pay living allowances for members who are currently serving. The funds for living allowances are obligated and paid directly to members on a bi-weekly basis. Funds are also used for travel costs to move members to, and then back home from their VISTA assignments. In addition, a portion of the funding will be for a Summer Associate program in the 4th quarter of fiscal 2010. The Corporation expects the majority of AmeriCorps VISTA funds to be obligated and outlayed before the end of fiscal 2010, which is in line with our original plan.

Generally, Sponsoring Organizations in the AmeriCorps VISTA program do not receive direct funding from the Corporation; rather the funds go directly to individuals. As a result, most of the AmeriCorps VISTA Recovery Act funding is not reported on Recovery.gov. However, a list of Sponsoring Organizations receiving Recovery Act members can be found at: http://www.nationalservice.gov/pdf/10_0430_recoveryact_vista.xls. This web page also provides information on the project period for the Recovery Act program, those Sponsoring Organizations that received an operating grant, the dollar amount received, and the number of members placed with each Sponsoring Organization.

AmeriCorps VISTA members who successfully complete their term of service can earn an education award paid through the National Service Trust Fund or elect to receive a cash stipend of \$1,200. The following table provides information on the number of members enrolled in the National Service Trust Fund and the amount of education awards earned and used to date:

AmeriCorps VISTA Trust Enrollment Activity (as of March 31, 2010)						
Term Type	Members Enrolled	Member Status			Amount Earned	Amount Used
		Still Serving	Earned an Award	Did Not Earn		
Full Time	2,907	2,471	66	370	\$117,917.87	\$20,940.05
Reduced Part-time	-	-	-	-	0.00	0.00
Total	2,907	2,471	66	370	\$117,917.87	\$20,940.05

The following table summarizes the preliminary results achieved by AmeriCorps VISTA members serving in Recovery Act funded programs:

AmeriCorps VISTA Recovery Act Program Performance Metrics <i>(Preliminary data through December 31, 2009)</i>			
Performance Measure	Target ^a	Results to Date ^b	% of Target
Number of Member Service Years Produced	3,000	3,150	105%
Number of Member Placements	3,400	3,641	107%
Community volunteers recruited to address needs in their communities ^c	n/a	300,689	
Clients served by community volunteers ^d	n/a	2,142,890	
Clients receiving employment and skills training	n/a	59,913	
Clients placed in jobs	n/a	7,454	
Clients receiving foreclosure and housing assistance services ^d	n/a	30,896	
Cash and in-kind resources generated	n/a	\$41,569,764	

NOTES:

^a AmeriCorps VISTA performance metrics were identified by the Corporation as required by the Recovery Act. Except for the metrics for “Number of Member Service Years Produced” and “Number of Member Placements,” initial targets for individual project measurements were not established.

^b Data covers the period from March 19, 2009 through December 31, 2009, as reported by the Sponsoring Organizations.

^c Individuals who are recruited, coordinated or supported by AmeriCorps VISTA members. This measurement does not include AmeriCorps VISTA members themselves.

^d This includes the total number of individuals served as a result of AmeriCorps VISTA contributions who were not previously served.

National Service Trust Fund

The National Service Trust Fund received \$40 million to fund Segal AmeriCorps Education Awards and interest forbearance payments for members serving in Recovery Act positions. The value of an education award depends on the term of service performed by an AmeriCorps member. Completion of a full-time term of service, currently requiring a minimum of 1,700 hours of service, entitles an AmeriCorps member serving in a Recovery Act funded position to an education award of \$4,725. Completion of a part-time term, requiring a minimum of 900 hours of service, entitles an AmeriCorps member to an education award of \$2,362.50. Reduced part-time terms, which provide awards of \$1,000 to \$1,800, are also offered.

The following table summarizes the activity in the National Service Trust Fund - Recovery Act account as of March 31, 2010:

Account	Appropriated	Obligated	Outlayed	% Obligated	% Outlayed
National Service Trust	\$ 40,000,000	\$ 33,464,491	\$ 644,951	83.66%	1.61%

Education awards earned by AmeriCorps members are generally available to be used for seven years from the completion of the service. Typically, these funds are not used by the member and outlayed from the Trust until two to three years after the education award is earned (e.g., three years after the member has completed his/her term of service).

As of March 31, 2010, there was an unobligated balance of \$3,129,458 available for obligation and \$3,500,000 unobligated for the National Service Trust Reserve (reserve funds are not obligated unless necessary). In April 2010, the Corporation expects to commit an additional \$695 thousand in Trust funds for the AmeriCorps VISTA Summer Associates program. These funds will be obligated when AmeriCorps VISTA members enroll during the summer of 2010. The AmeriCorps State & National program also plans to award additional slots over the summer. However, as noted above, \$3.5 million in the Trust will not be obligated by program design; therefore, the maximum that likely will be obligated in Trust funds is 91.25 percent.

The following table summarizes the number of members enrolled in the National Service Trust Fund for each Recovery Act program and the amount of education awards earned and used to date:

Total Trust Enrollment Activity Under the American Recovery and Reinvestment Act (as of March 31, 2010)						
Program	Members Enrolled	Member Status			Amount Earned	Amount Used
		Still Serving	Earned an Award	Did Not Earn		
AmeriCorps State & National	9,341	7,209	1,348	784	\$1,805,902.68	\$616,531.88
AmeriCorps VISTA	2,907	2,471	66	370	117,917.87	20,940.05
Recovery Act Total	12,248	9,680	1,414	1,154	\$1,923,820.55	\$637,471.93

Education award payments are made directly to educational institutions and loan holders as directed by the members and by the institutions. Trust funds are not used to pay member stipends or other grant costs. A list of the institutions where members have used their Recovery Act education awards and the amount used can be found at:

http://www.nationalservice.gov/pdf/10_0315_arra_trust_payments.xls. This web page also contains information on where interest forbearance payments have been made for Recovery Act funded members. Interest forbearance payments totaled \$7,479 through March 31, 2010.

Salaries and Expenses

The Corporation received \$6 million for Information Technology upgrades in its Salaries and Expenses account, of which \$800 thousand was available to administer the program funds appropriated under the Recovery Act. In the Corporation's implementation plan these funds were designated to move computer and network operations centers out of the Washington, DC, headquarters facility. In addition, funding was set aside to begin system upgrades that will increase the capacity of the system to handle higher volumes of members, applicants and grantees.

On August 4, 2009, the Corporation awarded a contract to SRA to host its computer and network operations at its Managed Data Service Center in Sterling, Virginia. SRA immediately began the transition process with the Corporation's main systems going live at the new facility on November 15, 2009. The contract with SRA enables the Corporation to obtain a complete network refresh of all routers, servers and storage. It removed several single points of failure that the Corporation had experienced over the past several years such as, power grid failures by PEPCO, internet connectivity disruptions caused by both hardware and AT&T failures, and server capacity issues. The solution that was implemented provides our grantees and members with a system that is now available 24/7 and operating in a redundant configuration.

As for the general operations of the Corporations computer systems, all systems also will be operating in a high availability mode that will increase the reliability of the systems and provide numerous system upgrades. All remote office communications will be increased to as much as ten times the current speed and alternative communication paths will be engineered where appropriate.

The Corporation also contracted with EnGenius Consulting to assist in stabilizing the *My AmeriCorps* portal. EnGenius performed the operations and maintenance for the *My AmeriCorps* portal and produced 105 change requests and enhancements to the system in the last eight months. These system changes improved the overall performance of the system and enabled AmeriCorps members to access their education awards and apply for service opportunities.

On the administrative support front, the Corporation hired 16 temporary workers to assist with the processing of the increase in AmeriCorps VISTA members. Several of the temporary employees are scheduled to be on board through September 2010.

As of March 31, 2010, there was \$530 thousand unobligated in Recovery Act funding for Salaries & Expenses. The Corporation does not expect to use the entire \$800 thousand that was allocated for administration and plans to move most of the unobligated balance to Information Technology Infrastructure upgrades. These funds are expected to be outlaid during calendar year 2010. The following table summarizes the activity in the Salaries & Expenses - Recovery Act account as of March 31, 2010:

Account	Appropriated	Obligated	Outlaid	% Obligated	% Outlaid
Information Technology	\$ 5,200,000	\$ 5,200,000	\$ 2,540,241	100.00%	48.85%
Administration	800,000	269,520	262,314	33.69%	32.79%
Total Salaries & Expenses	\$ 6,000,000	\$ 5,469,520	\$ 2,802,555	91.16%	46.71%

Monitoring

The Corporation monitors both financial and programmatic activities of our Recovery Act funded grantees. Recovery Act grantees submit quarterly Federal Financial Reports to the Corporation which we review to ensure they are on track with their expenditures and are meeting the matching requirements on their grants. Corporation staff also compares expenditures reported on the Federal Financial Reports to amounts grantees report to the Recovery Act Transparency Board as required by Section 1512 of the Recovery Act. Every AmeriCorps grantee receives a feedback letter about their report which either indicates the data is accurate and reconciles or provides information on where there are discrepancies that must be resolved.

Recovery Act grantees also submit quarterly progress reports that the Corporation reviews to confirm grantees are meeting their performance measures, both in the number of AmeriCorps members enrolled and the specific service activities authorized. For each grant, staff compares progress on meeting performance measures to the measures approved in the grant application and provides written feedback to grantees. Staff also confirmed that the number of AmeriCorps members enrolled in the Corporation's member management system reconciles to the number reported on board in the Section 1512 report.

To date, the Corporation has completed two quarterly financial and programmatic reviews for the reporting periods ending September 30, 2009 and December 31, 2009, for our 192 Recovery Act grants and cooperative agreements. The reviews identified that over 50 percent of the submissions required some correction for financial errors. Corporation staff worked closely with grantees to get erroneous reports corrected. In most cases, the discrepancies were between the amounts reported on the Section 1512 report and the amounts grantees had drawn down from their accounts at HHS as of the end of the reporting period. The differences were largely attributable to timing differences in when the reporting information was obtained. Corporation staff instructed grantees to correct the amount on the 1512 report to match amounts actually received by the end of the period. Grantees corrected all reports where we found discrepancies by the end of the reporting period.

Corporation staff are currently reviewing all Federal Financial Reports for the period ending March 31, 2010, that were due on April 10th and all Section 1512 reports submitted to the Recovery Act Transparency Board that were due on April 30.th The latest round of financial and programmatic data submission reviews will be completed by mid-May.

In addition, the Corporation conducted desk reviews of 88 State Service Commissions and National Direct grantees that manage multiple Recovery Act subgrants across their states or the nation. The Corporation reviewed their subgrantee monitoring plans and processes, and their staff timekeeping systems to ensure they were tracking progress and performance of their subgrantees adequately and properly segregating Recovery Act expenditures as required by Federal grant management provisions. In general, the review revealed that most of the State Service Commissions and National Direct grantees had adequate systems in place to monitor grantees and ensure they were segregating Recovery Act funds appropriately. The others received feedback from the Corporation to provide some clarification or make minor adjustments to their monitoring tools. To date, 86 reviews are complete and the remaining two will be

completed after grantees resubmit their plans and processes based on feedback from the Corporation.

The Corporation also monitors grantees to ensure they meet due dates for reports and places their accounts on hold until staff receive required reports if they are late. Over these first three reporting periods, one grantee did not submit its report to the Recovery Act Transparency Board by the deadline for the first two quarters and one additional grantee did not submit on time for the most recent quarter. The Corporation terminated the first grantee and issued a warning to the second grantee indicating that the agency may have to terminate the grant if the next report is late.

Finally, Corporation staff has scheduled 21 additional on-site monitoring visits to AmeriCorps State and National Recovery Act grantees. These monitoring visits will be performed as part of a consolidated review of Corporation grants to the organizations and are scheduled to be completed by August 2010. For AmeriCorps VISTA Recovery Act grants, Corporation staff conducted either an on-site visit or desk review of 39 of the 58 Sponsoring Organizations receiving grants of \$25,000 or more. No significant issues were identified during the reviews.

Summary of Funding

The following table summarizes the status of the funding received by the Corporation under the Recovery Act as of March 31, 2010:

Account	Appropriated	Obligated	Outlayed	% Obligated	% Outlayed
AmeriCorps State & National	\$ 89,000,000	\$ 86,831,809	\$39,739,106	97.56%	44.65%
AmeriCorps VISTA	65,000,000	51,756,613	38,505,282	79.63%	59.24%
National Service Trust	40,000,000	33,464,491	644,951	83.66%	1.61%
Salaries & Expenses	6,000,000	5,469,520	2,802,555	91.16%	46.71%
Total	\$200,000,000	\$177,522,433	\$81,691,894	88.76%	40.85%

Key Milestones

The following table provides the Corporation's key milestones in implementing and carrying out Recovery Act funded programming:

Task	Planned Completion	Actual Completion
AmeriCorps State and National		
Planning completed	3/9/2009	3/9/2009
Disseminate grant application guide	3/9/2009	3/13/2009
Applications due	4/3/2009	4/3/2009
Formula grants awarded	4/17/2009	5/21/2009
Competitive grants awarded	5/8/2009	7/7/2009
Planning for supplemental awards	5/14/2010	*
Secondary grants awarded	7/30/2010	*
Monitoring grant programs and reporting	6/30/2011	*
All Recovery Act grant performance periods completed	5/31/2011	*
Progress reporting	Quarterly	Quarterly
AmeriCorps VISTA		
Planning Completed	3/9/2009	3/9/2009
Identify and develop projects	6/30/2009	6/30/2009
Recruit, select and approve members	10/31/2009	7/30/2009
Train and place all full-time Recovery Act Vistas	12/31/2009	9/30/2009
Planning for Summer Associate program	4/30/2010	4/30/2010
Place all Recovery Act Summer Associates	6/30/2010	*
Monitoring program activities and reporting	12/31/2010	*
All Recovery Act AmeriCorps VISTA member terms completed	9/30/2010	*
Progress reporting	Quarterly	Quarterly
National Service Trust Fund		
Obligate funds as positions are awarded	7/30/2010	*
Obligate funds to bring Education Awards to net present value	4/30/2021	*
Outlay funds as awards are utilized	5/31/2021	*
Salaries and Expenses		
Competitively procure information technology contracts	9/30/2009	12/30/2009
Hire temporary administrative staff	9/30/2009	6/21/2009
Reallocate administrative funds balance to information technology	6/30/2010	*
* This is an ongoing activity or the completion date is in the future.		